

1 Delta Conservation Framework

2 *Section I*

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I. A Common Vision for a Sustainable Delta

17 The Sacramento-San Joaquin River Delta (Delta) is the largest inland estuary system in the United States.
18 It is the “Heart of California” with its extraordinary natural
19 legacy, unique cultural history, and agricultural heritage. The
20 Delta plays a crucial role supporting California’s economic
21 vitality as a central component of the state’s water supply
22 infrastructure and contributor to the State’s substantial
23 agricultural productivity.¹ However, the wildlife habitats and
24 ecosystem services^{2,3} that the Delta provides have been, and
25 continue to be, impacted by environmental degradation,
26 land use conversions, economic shifts, sea level rise, and
27 other climate change effects. As a result, the long-term
28 conservation of Delta ecosystems is an urgent
29 necessity.^{4,5,6,7,8,9}

30 It is possible to improve and maintain the benefits that Delta
31 ecosystems and wildlife-friendly agricultural lands provide to
32 Californians and native plants and animals (collectively
33 *wildlife*) by implementing timely conservation actions.
34 Conservation opportunities may fade quickly, however, as
35 anticipated changes intensify over the coming
36 decades.^{4,5,6,7,8,9} Numerous government agencies, non-
37 government organizations, academic institutions, private
38 entities, policy-makers, landowners, and citizens are
39 involved in Delta conservation, science, and land
40 stewardship. Even though the challenges surrounding the
41 Delta are intensifying, the region continues to be a place of contrast, controversy, and complexity. The
42 Delta remains culturally distinct,
43 agriculturally precious,
44 socioeconomically varied, economically
45 vital, politically controversial,
46 hydrologically managed, and
47 ecologically altered by degraded
48 ecosystem functionality.⁸

49 In 2015, the Brown administration
50 announced a shift away from the
51 development of the Bay Delta
52 Conservation Plan (BDCP) toward two
53 separate initiatives *California Water Fix*

In this document, “Delta” refers to the Sacramento-San Joaquin Delta as defined in Water Code §85058, Suisun Marsh and Bay, and the northern Yolo Bypass. This “Delta” area includes the principal conservation opportunity regions described in Section VI and Appendix I. Areas immediately adjacent to the “Delta” comprise the supplementary conservation opportunity regions to be considered in long-term planning.

CONSERVATION is defined here as a means to achieving system-wide multi-benefits by integrating protection, enhancement, and restoration of ecological function of Delta ecosystems with watershed and agricultural sustainability, flood protection, and recreation.

54 and *California EcoRestore* to accomplish the coequal goals for the Delta, pursuant to the 2009 Delta
55 Reform Act. In response to this pivot, the California Department of Fish and Wildlife initiated and lead
56 the development of the Delta Conservation Framework to provide a shared long-term vision of the
57 future Delta where ecosystem conservation is integrated with the needs of the Delta community.

58 The Delta Conservation Framework serves as an overarching, landscape-level planning framework to
59 move existing conservation opportunities forward at an accelerated pace and advance new conservation
60 opportunities in the Delta through 2050. The Delta Conservation Framework is intended to promote
61 Delta ecosystem conservation, integrate Delta community perspectives into conservation planning, and
62 highlight multi-benefit approaches and solutions where possible. It offers long-term, landscape-level
63 strategies for conservation to support wildlife communities *and* restore the ecosystem services through
64 the protection, enhancement, restoration, and adaptive management of Delta ecosystems.

Ecosystem Services are “the direct and indirect contributions of ecosystems to human well-being. They support directly or indirectly our survival and quality of life.”

Ecosystem services can be categorized into four main types:

Provisioning services are the products obtained from ecosystems such as food, fresh water, wood, fiber, genetic resources, and medicines.

Regulating services are defined as the benefits obtained from the regulation of ecosystem processes such as climate regulation, natural hazard regulation, soil formation, water purification and waste management, pollination, or pest control.

Habitat services highlight the importance of biodiversity and for ecosystems to provide habitat for resident and migratory species and to maintain the viability of gene-pools.

Cultural services include non-material benefits that people obtain from ecosystems such as spiritual enrichment, intellectual development, recreation, and aesthetic values.

Source: Biodiversity Information System for Europe

65
66 The Delta Conservation Framework is intended to 1) advance the goals of the California Water Action
67 Plan (CWAP),¹⁰ by protecting and restoring the impaired ecosystems of the Delta (Action 3), 2) achieve
68 one of the two coequal goals outlined in the Delta Plan,¹ and 3) address most of the non-flow
69 conservation measures outlined in the draft BDCP.^{11,12,13} The Delta Conservation Framework is founded
70 on a broad collaborative approach, and reflects feedback from a wide variety of Delta stakeholders (see
71 textbox). It expands the concept of *Delta as Place* (Blue Ribbon Task Force) to highlight the integration

72 of the human element with ecosystem conservation going forward, where the idea of *Delta as an*
73 *evolving place* aligns desired conservation benefits for both humans and wildlife over the long term.

As mandated by the Delta Reform Act of 2009, coequal goals means the “two goals of providing a more reliable water supply for California, and protecting, restoring, and enhancing the Delta ecosystem. The coequal goals shall be achieved in a manner that protects and enhances the unique cultural, recreational, natural resource, and agricultural values of the Delta as an evolving place.” (CA Water Code §85054)

74
75 The information presented in this document combines input from Delta stakeholders gathered at six
76 workshops held in 2016 with existing planning efforts, relevant policy, and comments received during
77 public review. The Delta Conservation Framework is a
78 living document that is to be reevaluated and updated
79 every five years, in close alignment with reviews of the
80 Delta Plan and Delta Science Plan.^{1,14} It will incorporate
81 new insights and directions as our understanding of
82 conservation implementation, climate change, and
83 Delta as an evolving place continues to grow.

84 The goal-based strategies and associated objectives
85 the Delta Conservation Framework presents are
86 focused on integration of the human dimension into
87 conservation, science-based improvement of
88 ecological and biophysical processes to increase
89 ecosystem function, and overcoming hurdles related to
90 permitting and funding. Implementation is
91 recommended through either regionally-focused
92 collaborative conservation partnerships that develop
93 objectives as part of *Regional Conservation Strategies*,
94 or through the initiation of individual conservation
95 projects that closely align with these goal-based
96 strategies. A partnership approach will facilitate
97 broader regional buy-in and improve the efficiency and
98 effectiveness of project implementation.

DELTA STAKEHOLDERS

are residents, landowners, farmers, and businesses situated in the Delta; native American tribes; the public, including citizens who rely on the Delta for water supply or for recreational uses; beneficiaries up- and downstream of the estuary; restoration practitioners; local, state and federal agencies; non-government organizations; academic institutions; private entities; and policy-makers.

DELTA COMMUNITY

refers to the residents, landowners, farmers, and businesses situated in the Delta.

99 Following a comprehensive analysis of land uses,
100 infrastructure (e.g. levees, roads, railroad tracks, transmission lines), and ecological opportunities based
101 on socioeconomic, climate adaptation, and other interdisciplinary science (see more details in Section

102 IV), a regional conservation planning partnership identifies
103 the parameters of what, where, when, and how
104 conservation actions can be implemented within a given
105 region, what considerations or hurdles exist, and how they
106 may be overcome. A *Regional Conservation Strategy*
107 enables these partnerships to start prioritizing
108 implementation of projects in the near term, and identify
109 other potential conservation opportunities for long-term
110 implementation. The *Regional Conservation Strategies*
111 approach provides a collaborative process for discussing
112 the benefits and impacts of individual conservation
113 projects and how they can be most effectively addressed at
114 the local level.

115 The Delta Conservation Framework serves as a high-level
116 guide for *Regional Conservation Strategies*, tying together
117 projects at the landscape scale through a common vision;
118 guiding principles; and overarching goals, strategies, and
119 objectives. The Cache Slough Complex Planning
120 Partnership and Central Delta Corridor Partnership are
121 examples of emerging efforts that are considering *Regional Conservation Strategies* as a means to move
122 conservation forward across several Delta counties (see Section VI, Appendix II).

123 This introductory section offers a general overview of the
124 Delta, describes changes ahead, gives an outline of the
125 purpose of the Delta Conservation Framework, and provides
126 a shared vision and a set of guiding principles for planning
127 and implementation efforts. Subsequent sections address
128 ways to integrate ecosystem conservation with the needs of
129 the Delta community (Section II), the reasons why
130 ecosystem conservation must be science-based and focus on
131 natural ecological processes (Sections III and IV), how to
132 improve conservation project implementation by making
133 permitting and funding solicitations more efficient (Section
134 V), and the way forward toward implementation of the Delta
135 Conservation Framework (Section VI).

The Delta Conservation Framework promotes ecosystem process-based conservation, the value of people and place, multiple benefit outcomes, building community and public education and outreach for Delta conservation, and increasing efficiencies pertaining to the permitting and funding of conservation projects.

In this document, the term **wildlife** refers to all native plant and vertebrate and invertebrate animal species that inhabit the Delta as permanent residents or during part of their migratory life cycle.

Regional Conservation Strategies are:

- *Non-regulatory, long-term, broadly supported regional conservation action plans.*
- *Developed collaboratively by a planning partnership of public agencies, Delta community members, non-governmental organizations, and other stakeholders.*
- *Aligned with the landscape-scale goals and strategies of the Delta Conservation Framework and tailored to the needs of a given region.*
- *Achieved by implementing a suite of phased conservation projects within a conservation opportunity region on public lands, or in collaboration with willing private landowners.*

136

137 **Background**

138 The Sacramento and San Joaquin River Delta and Suisun Marsh span six counties and 1,300 square miles
139 of land and water.¹ Forty percent of California’s watersheds unite in the Delta through hundreds of miles
140 of interconnected waterways that flow west to San Francisco Bay. Ecologically rich and diverse prior to
141 European settlement, the Delta is now largely a center for agricultural operations interspersed with
142 small towns and communities. It is also home to a growing population of more than 550,000 people.
143 Delta communities are primarily concentrated in the large cities around its fringes, but they are also
144 expanding into the Delta’s non-urban areas, such as Discovery Bay, the River Islands near Lathrop, and
145 Hotchkiss tract in Oakley.^{1,15,16} Statewide, more than three million acres of prime irrigated farmland and
146 two-thirds of the state’s population depend on the Delta watershed for some portion of their water
147 supply.¹ Water flowing through the Delta provides a critical base for most of the state’s economic
148 output.⁸ A vast levee system protects 400,600 acres of high-quality farmland, communities, and
149 municipalities that occur within the historic Delta floodplain.

150 The Delta is recognized as “*the most valuable ecosystem on the west coast of North and South America*”
151 (California Water Code, §85002). It still maintains important areas of biodiversity as valuable native
152 wildlife habitat, a passageway for adult and juvenile salmonids, and an important wintering ground for
153 Pacific Flyway waterfowl and other wetland birds.

154 The Delta supports hundreds of migratory and resident species, including endangered, threatened, and
155 candidate species such as Delta smelt (*Hypomesus transpacificus*), Chinook salmon (*Oncorhynchus*

“The Legislature finds and declares that the Sacramento-San Joaquin Delta, referred to as the Delta in this division, is a critically important natural resource for California and the nation. It serves Californians concurrently as both the hub of the California water system and the most valuable estuary and wetland ecosystem on the west coast of North and South America.”(California Water Code, §85002).

156 *tshawytscha*), longfin smelt (*Spirinchus thaleichthys*), giant garter snake (*Thamnophis gigas*), California
157 tiger salamander (*Ambystoma californiense*), California red-legged frog (*Rana draytonii*), Swainson’s
158 Hawk (*Buteo swainsoni*), Tricolored Blackbird (*Agelaius tricolor*), Greater Sandhill Crane (*Antigone*
159 *canadensis tabida*), riparian brush rabbit (*Sylvilagus bachmani riparius*), Ridgway’s Rail (*Rallus*
160 *obsoletus*), salt marsh harvest mouse (*Reithrodontomys raviventris*), and California Black Rail (*Laterallus*
161 *jamaicensis coturniculus*).^{1,11} The Delta also supports federally listed invertebrates and endangered
162 plants such as Suisun thistle (*Cirsium hydrophilum* var. *hydrophilum*) and soft birds-beak (*Cordylanthus*
163 *mollis* ssp. *Mollis*),¹¹ as well as species designated by the State Wildlife Action Plan as Species of Greatest
164 Conservation Need.¹⁷

165 As an example to illustrate the potential for conservation opportunities at the landscape scale,
166 approximately 49,000 acres of publicly owned and conserved lands occur in the northeastern and
167 central portions of the Delta. These lands are situated along a connected corridor and are currently
168 owned by state agencies, the Nature Conservancy, and the Metropolitan Water District of Southern
169 California.¹⁸ This *Central Delta Corridor* area comprises roughly seven percent of the entire Delta
170 landscape (Section II, Figure 2.2; Section VI, Appendix I). This estimate does not include other
171 conservation properties in the Delta with important wildlife habitat, such as state-owned wildlife areas
172 or ecological reserves on Lindsey Slough, Miner Slough, Liberty Island, Lower Sherman Island, Bract
173 Tract, White Slough, Suisun Marsh, or the Yolo Bypass; conservation easements; local government or
174 privately owned land such as Lower Yolo Ranch and Rush Ranch; or federally-owned land such as Stone
175 Lakes National Wildlife Refuge.

176 In the coming decades the Delta is expected to undergo substantial changes as a result of climate
177 change, including sea level rise, extreme droughts, and storms with associated flooding, that may
178 contribute further to the evolution of the Delta landscape.^{1,4,5,6,9,16,19} These impending changes could
179 impact land use and affect Delta ecosystems, agricultural operations, communities, and the Delta
180 economy over the short and long term.^{4,6,20} As a result, these important drivers will be a central part of
181 the regional partnerships’ initial scoping evaluation and will directly influence the objectives of the
182 *Regional Conservation Strategies (Please see Section VI for more information on Regional Conservation*
183 *Strategies)*.

184 **Planning Context**

185 Large-scale conservation of Delta aquatic and terrestrial habitats is called for in a variety of California
186 state legislation, plans, and initiatives and has been debated for decades.^{1,21,22,23,24,25,26,27,28,29,30} In 2014,
187 to address California’s water management and conservation needs and declining ecosystems, the Brown
188 administration issued the California Water Action Plan (CWAP) to address overarching goals for
189 “Reliability, Restoration, and Resilience.”^{10,31} The CWAP outlines ten main actions that include: “*Achieve*
190 *the coequal goals for the Delta, protect and restore important ecosystems, increase flood protection,*
191 *increase operational and regulatory efficiency, and identify sustainable and integrated financing*
192 *opportunities.*”

193 In 2015, the Brown administration announced a change in the permitting approach for new Delta water
194 conveyance infrastructure. Instead of pursuing the BDCP under Section 10 of the Endangered Species
195 Act (ESA) and the Natural Community Conservation Planning Act, new Delta water conveyance
196 infrastructure permitting is now being conducted under ESA Section 7 and the California Endangered
197 Species Act (CESA), as the California *WaterFix*.³² Consequently, state and federal agencies shifted efforts
198 to implement California *EcoRestore*, a new California Natural Resources Agency-led initiative to swiftly
199 implement conservation in the Delta, Yolo Bypass, and Suisun Marsh.^{1,11,12,20,33}

200 The California *WaterFix* initiative³² is aimed at the Delta Reform Act goal to provide a more reliable
201 water supply for California. It proposes to renovate the State’s water delivery system by building new
202 water conveyance infrastructure in the Delta that reinstates more natural flow patterns in the Delta and
203 continues to meet San Francisco Bay outflow requirements to protect against salt water intrusion.

204 California *EcoRestore*³⁴ was initiated in 2015 to address the Delta Reform Act goal to protect, enhance,
205 and restore the Delta ecosystem. The primary objective of *EcoRestore* is to move forward with 30,000
206 acres of Delta ecosystem restoration projects by 2020 (Figure 1.1). California *EcoRestore* projects satisfy,
207 and go beyond, requirements by OCAP (Operations Criteria and Plan-related Biological Opinions) for the
208 mandatory restoration of 8,000 acres as federal mitigation for the state and federal water projects.^{24,35,36}
209 *EcoRestore* projects are located throughout the Delta, Suisun Marsh, and Yolo Bypass. Desired results
210 include restoring and improving aquatic, subtidal, tidal, riparian, floodplain, and terrestrial ecosystems
211 to benefit fish, wildlife, and people. The projects being tracked by the California *EcoRestore* initiative are
212 at various stages of development, ranging from concept to complete (see Appendix IV). Six projects have
213 been completed and seven others were started during the two years after California *EcoRestore* was
214 initiated. An additional twelve projects are scheduled to start by 2020.

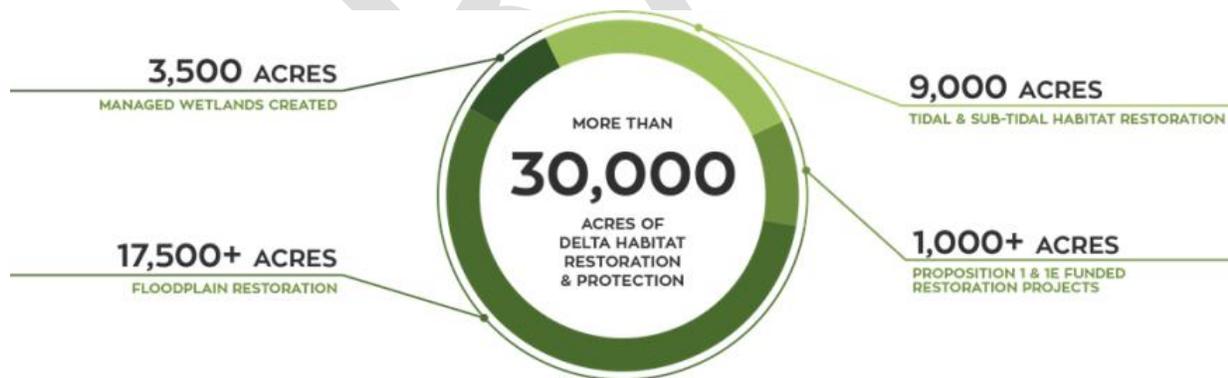


Figure 1.1: California *EcoRestore* objectives for implementation by 2020.

HIGHLIGHTS OF DELTA REGULATORY HISTORY

Large-scale conservation of Delta aquatic and terrestrial habitats has been debated for decades and is called for in a variety of California state legislation, plans, and initiatives.

- 1992 – DELTA PROTECTION ACT states that “The Delta is a natural resource of statewide, national, and international significance, containing irreplaceable resources. It is the policy of the State to recognize, preserve, and protect those resources of the Delta for the use and enjoyment of current and future generations, in a manner that protects and enhances the unique values of the Delta as an evolving place (PRC §29701-2).”
- 1992 – DELTA PROTECTION COMMISSION was established by Delta Protection Act as a forum for Delta residents to participate in decisions to recognize and enhance the unique cultural, recreational, and agricultural resources of the Delta (PRC §29703.5(a)).
- 1994 – CALFED BAY-DELTA COORDINATION PROGRAM (CALFED) was created to resolve some of the challenging issues affecting Delta ecosystems and wildlife, following a decade of disputes between the State of California, the federal government, agricultural interests, environmental groups, and municipal water services.
- 2006 – BDCP was initiated by the Department of Water Resources (DWR) and the Bureau of Reclamation as a permitting framework for the construction of new Delta water conveyance through a combined 50-year Habitat Conservation Plan (HCP) and Natural Community Conservation Plan (NCCP) spanning the Delta, Yolo Bypass, and Suisun Marsh.
- 2006 – DELTA VISION BLUE RIBBON TASK FORCE superseded CALFED, laying the ground work for the Legislature to craft the 2009 Delta Reform Act.
- 2009 – DELTA REFORM ACT includes a package of bills that defined regulatory accountability in the Delta for implementation of conservation measures, as well as measures for water conservation, groundwater monitoring, enforcement to prevent illegal water diversions, and a bond measure to provide needed funding (California Water Code §85054).
- 2009 – DELTA STEWARDSHIP COUNCIL was established by the Delta Reform Act to advance the Delta Reform Act’s coequal goals and to develop and oversee implementation of the Delta Plan, a long-term sustainable management plan for the region founded on those goals in the context of the “*Delta as an evolving place.*” It is supported by the Delta Independent Science Board and the Delta Plan Interagency Implementation Committee.
- 2009 – SACRAMENTO-SAN JOAQUIN DELTA CONSERVANCY was established by the Delta Reform Act as the state agency responsible for implementing ecosystem restoration in the Delta and supporting efforts that advance both environmental protection and the economic well-being of Delta residents.
- 2014 – CALIFORNIA WATER ACTION PLAN highlights overarching goals for “Reliability, Restoration, and Resilience,” and outlining ten main actions that include: “*Achieve the coequal goals for the Delta, protect and restore important ecosystems, increase flood protection, increase operational and regulatory efficiency, and identify sustainable and integrated financing opportunities.*”
- 2015 – CALIFORNIA WATERFIX was launched in lieu of the BDCP to realize new Delta water conveyance infrastructure under ESA Section 7 and CESA.
- 2015 – CALIFORNIA ECORESTORE was launched in lieu of BDCP conservation measures as a new Natural Resources Agency led initiative to swiftly implement conservation projects in the Delta, Yolo Bypass, and Suisun Marsh.

216 **Purpose of the Delta Conservation Framework**

217 The Delta Conservation Framework offers a conservation vision for the Delta based on direct
218 stakeholder input, a wide variety of existing plans, and science. Restoring the Delta ecosystem over the
219 next three decades will occur in an ever-changing social, ecological, and regulatory environment
220 influenced by economic shifts and climate change effects, such as sea level rise.^{5,7,9,37} Despite the
221 substantial efforts to plan conservation in the Delta, many challenges to ecological resilience and
222 function remain. To successfully improve the ecological resilience of the Delta, conservation goals,
223 implementation strategies, and objectives based on a landscape perspective are critical.²⁹ Lasting
224 ecological sustainability can best be achieved through an integrated approach because human uses of
225 the Delta are central to considerations of how the landscape functions now and into the future.
226 Collaboration that includes Delta residents, landowners, agricultural practitioners, public agencies,
227 scientists, and other stakeholders on local and regional levels is essential to building the trust needed to
228 implement sustainable conservation actions and realize long-term results.

Purpose

THE DELTA CONSERVATION FRAMEWORK:

- *Offers a shared vision for the Delta through 2050, with a set of guiding principles for collaboration (Section I).*
- *Advances goals of the California Water Action Plan and the Delta Reform Act (Section I).*
- *Provides a suite of overarching goals with strategies and objectives for implementing long- lasting, landscape-scale, multi-benefit conservation solutions (Sections II – V; Appendix I).*
- *Promotes education and outreach about the importance of a healthy Delta at local, state, and national levels (Section II).*
- *Guides Delta ecosystem conservation and management beyond the California EcoRestore initiative, with focus on improving ecological processes (Section III).*
- *Promotes coordinated adaptive management programs and scientific evaluation of conservation actions over the long-term, in the context of climate change and other stressors (Section IV).*
- *Informs funding priorities (Section V).*
- *Initiates an ongoing forum for collaborative engagement at the landscape scale, and provides guidance for the coordination of collaborative regional conservation partnerships that develop and implement region-specific conservation strategies (Section VI).*

230 The Delta Conservation Framework is closely aligned with previous and ongoing efforts to coordinate
231 and plan conservation in the Delta. The Delta Conservation Framework offers a suite of overarching
232 Delta conservation goals, strategies, and objectives that incorporate the primary aims of most BDCP
233 conservation measures (CM; including CMs 2-14 and CMS 20-21; see Appendix III). The purpose of the
234 Delta Conservation Framework is to integrate Delta community values and ecosystem conservation
235 goals and provide a structure for collaborative planning, goal-based conservation implementation, and
236 long-term management of the Delta (Figure 1.2).

Delta Conservation Framework Goals

- **GOAL A:** Integrate regular stakeholder communication and socio-economic considerations into Delta conservation planning, implementation, science and adaptive management processes.
- **GOAL B:** Support and expand existing public education programs and run state and national outreach campaigns focused on Delta values and ecosystem conservation.
- **GOAL C:** Develop multi-benefit focused conservation and land management solutions to balance environmental and human needs.
- **GOAL D:** Conserve ecosystems and their ecological processes to promote function to benefit society and natural communities, and improve conditions for species recovery.
- **GOAL E:** To evaluate conservation progress and to address climate change stressors and other drivers of change, implement the Delta Science Program and Interagency Ecological Program science strategies, the adaptive management program for Biological Opinions related to state and federal water project operations (AMP), and the adaptive management program for California EcoRestore.
- **GOAL F:** Improve the capacity and approaches for permitting processes in the context of Delta conservation implementation.
- **GOAL G:** Develop mechanisms to secure long-term funding for continued conservation implementation and management.

237

238 Specifically, the Delta Conservation Framework:

- 239 I. OFFERS A SHARED VISION AND OVERARCHING GOALS ON HOW TO ACHIEVE DELTA
240 CONSERVATION
- Serves as a high-level Delta conservation guidance document for decision-makers and stakeholders, and for the collaborative development of focused *Regional Conservation Strategies* that link to the system-wide goals outlined in this document.

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- 246 II. INITIATES AN ONGOING FORUM FOR COLLABORATIVE ENGAGEMENT AND BROAD CONSENSUS
- 247 • Establishes a goal, strategies and objectives for actively engaging landowners, federal,
- 248 state, and local government agencies, regional partnerships, non-governmental
- 249 organizations, and other relevant stakeholders to collaboratively advance ecosystem
- 250 conservation goals and strategies on both landscape and regional scales, while ensuring
- 251 consistency with existing conservation initiatives.
- 252 III. PROMOTES EDUCATION AND OUTREACH ABOUT THE IMPORTANCE OF A HEALTHY DELTA AT
- 253 LOCAL, STATE, AND NATIONAL LEVELS
- 254 • Offers strategies and related objectives for promoting public education and outreach
- 255 about the Delta to improve public understanding of its economic, cultural, and
- 256 environmental importance and to garner far-reaching support for its health and related
- 257 socioeconomic sustainability. This is in direct alignment with the public trust doctrine
- 258 outlined in the Delta Reform Act.
- 259 IV. SERVES AS A LONG-TERM EXTENSION OF THE CALIFORNIA *ECORESTORE* INITIATIVE
- 260 • Promotes a shared vision among agencies to improve implementation of conservation
- 261 programs and projects in the Delta as they emerge beyond current California *EcoRestore*
- 262 initiative projects, with increased efficiencies through cost sharing, collaborative
- 263 planning, and streamlined permitting.
- 264 V. OUTLINES STRATEGIES AND OBJECTIVES FOR POTENTIAL SOLUTIONS TO KNOWN DELTA
- 265 CONSERVATION CHALLENGES
- 266 • Offers strategies and related objectives to address challenges, including the effective
- 267 integration of community and
- 268 conservation goals; regulatory
- 269 conflicts, permitting, and funding
- 270 barriers hindering conservation
- 271 project implementation; and
- 272 needed resources for the long-term
- 273 maintenance and management of
- 274 Delta projects.
- 275 VI. PROVIDES GUIDANCE FOR THE
- 276 COORDINATION OF COLLABORATIVE
- 277 REGIONAL CONSERVATION STRATEGIES
- 278 • Provides a framework to guide
- 279 collaborative future planning,
- 280 implementation, and integration
- 281 with long-term adaptive
- 282 management activities.
- 283 VII. INFORMS STATE AND OTHER FUNDING PRIORITIES
- 284 • Directly informs grant solicitation language for some state funding programs, helps
- 285 guide distribution of other available conservation support, and serves as a basis for

The Delta Conservation Framework offers a long-term vision for the Delta, with a set of guiding principles for collaboration and mutual respect and a suite of overarching goals with strategies and objectives for implementation and lasting landscape-scale, multi-benefit conservation solutions.

286 future funding for long-term Delta conservation, including national, state, regional, and
287 private sources.

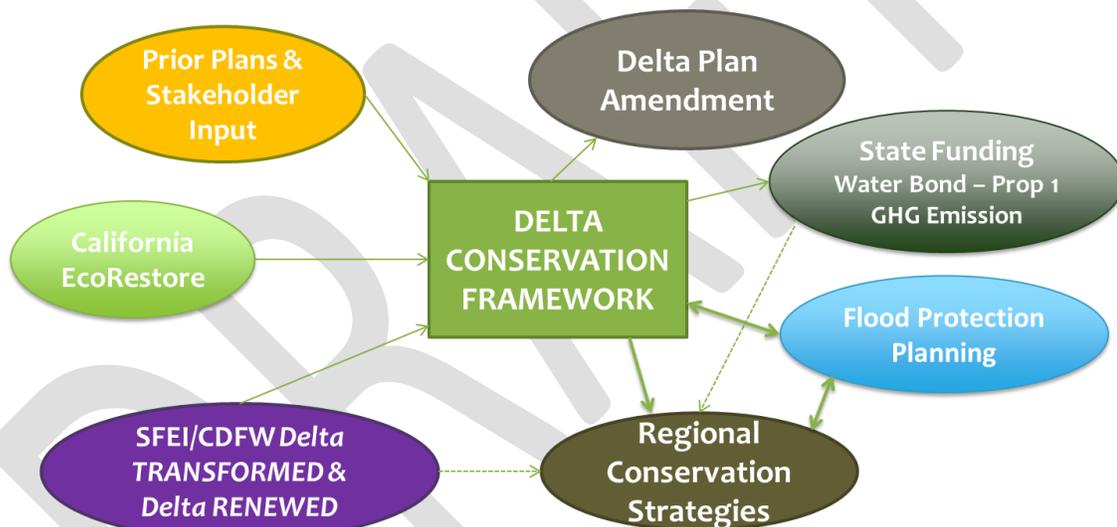
288 VIII. ADVANCES GOALS OF THE CALIFORNIA WATER ACTION PLAN AND DELTA REFORM ACT

- 289 • Encourages collaborative approaches through stakeholder partnerships and
290 development of *Regional Conservation Strategies* to implement CWAP Action 3 and
291 informs the amendment of the ecosystem elements of the Delta Plan. Recommends
292 goal-based strategies and related objectives to improve integrative conservation
293 planning that include reconciliation between socioeconomic needs and ecosystem
294 health.

295 IX. LINKS TO FLOOD PROTECTION PLANNING

- 296 • Connects with flood protection planning through the emphasis on approaches for
297 conservation that consider multi-benefit outcomes, as outlined in the 2016 Central
298 Valley Flood Protection Plan Conservation Strategy.³⁸

300



301

302 Figure 1.2: Diagram showing the connections between the Delta Conservation Framework and ongoing efforts in the Delta.
303 Stakeholder input, prior planning documents, California *EcoRestore*, and syntheses of best available science serve as the
304 foundation of the Delta Conservation Framework. Looking ahead, the Delta Conservation Framework is intended to inform
305 new region-specific conservation strategies, Proposition 1 funding solicitations, flood protection planning, and the Delta Plan
306 Amendment. Over the long term, the Delta Conservation Framework will continue to evolve in response to new science,
307 stakeholder input, lessons learned through development of Regional Conservation Strategies, and advances in flood
308 protection planning.

309

310 Vision for a Future Delta

311 This section presents a shared vision and set of guiding principles that were discussed by Delta
312 stakeholders during a series of Delta Conservation Framework public workshops in 2016 (see Appendix
313 VI). It also includes a call for collaborative stakeholder participation to work toward this vision over the
314 next three decades.

VISION

In 2050, the Delta is composed of resilient natural and managed ecosystems situated within a mosaic of towns and agricultural landscapes, where people prosper and healthy wildlife communities thrive.

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317 This vision can be realized through the Delta Conservation Framework goals outlined in the
318 following sections. When these goal-based strategies and objectives are implemented over the
319 next three decades, the following will result:

- 320 • **MULTI-BENEFIT OUTCOMES:** The Delta is a network of multiple-use landscapes where
321 agricultural productivity, economic vitality, and ecosystem conservation are achieved in a
322 manner that mutually supports the needs of people and wildlife.
- 323 • **CONSIDERATION OF LANDSCAPE**
324 **DYNAMICS:** Recognizing the Delta as part
325 of a greater system that functions within
326 the context of California’s largest
327 watersheds.
- 328 • **HEALTHY, RESILIENT ECOSYSTEMS:**
329 Healthy, resilient Delta ecosystems will
330 have the capacity to adapt through time
331 to impacts associated with climate
332 change, sea level rise, and other
333 environmental uncertainties.
- 334 • **COLLABORATION:** State, federal, and local
335 government agencies will collaborate
336 with each other and Delta stakeholders to achieve multi-benefit outcomes where possible.
- 337 • **DECISIONS BASED ON SCIENCE:** Policy decisions and desired conservation outcomes are
338 informed and evaluated through coordinated Delta science endeavors.
- 339 • **LOCAL SUPPORT:** Delta residents promote the management of healthy ecosystems as the basis
340 of a healthy and economically thriving Delta region.
- 341 • **LOCAL BENEFITS:** Delta residents and visitors actively enjoy the region’s unique cultural and
342 natural resource values through wildlife-friendly agricultural practices, tourism, low-impact
343 outdoor recreation, and environmental education activities for all ages.

Establishing a common long-term vision and a set of guiding principles for collaboration and mutual respect are cornerstones for the success of Delta conservation and lasting multi-benefit solutions. Delta stakeholders at all levels should work together when planning and implementing conservation projects.

- 344 • RELIABLE LOCAL WATER: A Delta region where effective integrated water management
345 promotes good water quality and a reliable water supply for users in the Delta.
- 346 • MULTI-BENEFIT FLOOD MANAGEMENT: A flood management system that provides both
347 improved flood protection and increased habitat value for fish and wildlife, where possible.

348 **Guiding Principles**

349 In order to realize this long-term vision for the Delta, it is critical to highlight the principles that underlie
350 the Delta Conservation Framework goals, strategies, and objectives.

351 *Central Premise*

352 The long-term conservation of Delta ecosystems will benefit both people and the environment.

353 *Guiding Principles*

354 The following principles integrate conservation and socioeconomic goals and describe how to
355 implement conservation actions to promote healthy Delta ecosystems in a way that also benefits Delta
356 communities, is aligned with the Delta’s culture and economy, and encourages forward-thinking actions
357 to prepare for and adapt to future changes.

- 358 1. PEOPLE AND PLACE: Recognize the *Delta as an evolving place* with unique agricultural, cultural,
359 recreational, and natural resource values.
 - 360 a. Seek integrated, collaborative conservation and land management solutions while being
361 sensitive to specific local, cultural, and environmental circumstances.
 - 362 b. Consider geographic setting and context in order to select the appropriate conservation
363 strategies within individual regions and their social and biological legacies.
 - 364 c. Use available public lands with long-term
365 potential for implementing conservation
366 actions first, then explore existing or potential
367 opportunities with willing private landowners.
 - 368 d. Implement good neighbor policies and
369 practices, as outlined in Strategy A4.1 of the
370 DWR Agricultural Lands Stewardship
371 Workgroup.³⁹
 - 372 e. Integrate ecological, social, and economic
373 resilience into Delta conservation goals.
 - 374 f. Consider conservation values of agricultural
375 and urban lands, where appropriate.
 - 376 g. Promote agricultural and socioeconomic
377 research in the Delta to continue to inform
378 conservation planning and implementation.
 - 379 h. Coordinate conservation policy, planning, and
380 implementation among agencies and stakeholders.

The Delta Conservation Framework is focused on implementing conservation projects on publicly-owned lands first, while remaining open to potential opportunities with willing private landowners.

- 382 2. BUILD COMMUNITY AND FOSTER PUBLIC EDUCATION AND OUTREACH: Support outreach,
383 education, and communication across interests, where participants are encouraged to hear all
384 perspectives, interact with respect and humility, and shift focus away from strict traditional
385 roles toward a better understanding of the big picture to promote multi-benefit solutions.
- 386 a. Foster communication and education that focuses on the role each individual can play
387 to improve the Delta.
 - 388 b. Conduct regular public outreach and engagement with Delta stakeholders to plan,
389 implement, and evaluate Delta conservation efforts.
 - 390 c. Promote early and consistent coordination among resource agencies, practitioners, local
391 residents, land- and business owners, and other stakeholders to develop regional
392 conservation strategies, related funding support, and general regional permitting
393 frameworks.
 - 394 d. Expand planning efforts to include multiple sectors and stakeholders and ensure broad
395 consensus.
 - 396 e. Seek a better understanding of each other’s needs and interests, such as ensuring
397 economic vitality and investing in local interests while finding solutions to benefit
398 wildlife.
 - 399 f. Support Delta outreach and education campaigns that teach the importance, status, and
400 value of the Delta at local, state, and national levels, with a strong focus on younger
401 generations.
- 402
- 403 3. MULTIPLE BENEFITS: Integrate conservation with other land use practices, where possible, to
404 provide simultaneous benefits for wildlife and people at a landscape scale over the long term.
- 405 a. Foster more natural hydrologic processes and use conservation to sequester carbon and
406 reverse subsidence (sinking land) to benefit people and the Delta ecosystem.
 - 407 b. Incorporate the relative geographic distribution of natural and agricultural ecosystems
408 across the Delta landscapes.
 - 409 c. Reduce the abundance and occurrence of noxious invasive species, where possible, to
410 benefit ecological communities, enhance recreation, and benefit agriculture.
- 411
- 412 4. PROCESS-BASED ECOSYSTEM CONSERVATION: Focus conservation practices on reestablishing
413 natural ecological processes and promoting the functions and adaptive capacity of Delta
414 ecosystems, rather than restoring the Delta to pre-Gold Rush Era conditions.
- 415 a. Protect, enhance, or restore critical ecosystem processes with a focus on complexity and
416 diversity, to promote resilience and adaptability.
 - 417 b. Create functional redundancy by replicating landscape elements across space and by
418 increasing linkages among landscape elements to support wildlife movement.
 - 419 c. Provide ecosystem and wildlife connectivity across the landscape and through time.
 - 420 d. Design and coordinate conservation projects and regional conservation strategies as
421 part of a larger mosaic at the landscape scale, with consideration of the position, future
422 trajectories, and existing and historical biological conditions of projects.

- 423 e. Where feasible, conserve large areas, with a long time period in mind.
- 424 f. Promote biodiversity in human-dominated landscapes according to the principles of
- 425 *reconciliation ecology* and a focus on tying conservation efforts to benefits of wildlife-
- 426 friendly agricultural lands and urban areas as part of the larger landscape mosaic.
- 427
- 428 5. PROMOTE ECOSYSTEM SERVICES: Highlight the societal values of the many services healthy
- 429 ecosystems provide to humans by emphasizing these services as benefits to society. Delta
- 430 ecosystem services include open space, opportunities for outdoor recreation and tourism,
- 431 pollination services, flood protection, clean water, clean air, biodiversity, and others.
- 432 a. Evaluate and communicate the societal values of ecosystems to humans in the context
- 433 of conservation.
- 434 b. Educate the public about how healthy ecosystems benefit them through the many
- 435 services they provide.
- 436
- 437 6. DECISIONS GROUNDED IN SCIENCE: In light of continuing ecosystem stressors and accelerating
- 438 changes from climate shifts and other drivers, as well as changeable socioeconomic conditions,
- 439 utilize scientific approaches to inform and evaluate conservation practices and projects and
- 440 conservation-related human needs.
- 441 a. Conduct research and adaptive management, including modeling, ecological monitoring,
- 442 and evaluation at project-specific and regional scales to continually improve the
- 443 scientific basis of planning and management decisions and measuring the achievement
- 444 of goals over time.
- 445 b. Understand long-term agricultural and other socioeconomic trends and goals, and
- 446 evaluate those in light of impending changes from sea level rise, conservation goals, and
- 447 other uses.
- 448 c. Weigh long-term gains against potential short-term impacts, ecologically, socially, and
- 449 economically.
- 450 d. Recognize a larger landscape-scale, long-term framework, where small pieces are
- 451 implemented in stages to increase cost-effectiveness, and give opportunities for checks
- 452 and improvements along the way.
- 453 e. Utilize conservation planning tools and processes based in social sciences, such as the
- 454 *Open Standards for the Practice of Conservation and Structured Decision Making*.
- 455
- 456 7. INCREASED EFFICIENCY: Utilize processes that minimize project costs, and provide consistent
- 457 and integrated tools to support decision-making, evaluation of success, environmental
- 458 compliance, and permitting; build on past planning documents and existing efforts.
- 459 a. Use standard approaches for achieving goals and implementing multi-benefit objectives
- 460 aimed at maintaining, enhancing, or restoring system-wide aquatic, fluvial, transitional,
- 461 and terrestrial ecosystem functions, while benefiting people.
- 462 b. Utilize opportunities for infrastructure upgrades, such as setback levees or fish screens,
- 463 to achieve ecological benefits, where possible.

- 464 c. Find mechanisms to improve the efficiency of environmental compliance and permitting
465 requirements by working directly with regulatory agencies.
466
- 467 8. ACKNOWLEDGEMENT OF LONG-TERM FUNDING NEEDS: Recognition that long-term funding is
468 necessary for successful Delta conservation and management through 2050.
- 469 a. Develop and post online a consolidated list of funding opportunities for all Delta
470 stakeholders.
- 471 b. Explore opportunities for stable long-term funding sources to develop, implement and
472 manage conservation projects in the Delta.
- 473 c. Utilize endowments for long-term operations and management of conservation lands,
474 when possible.
- 475 d. Through legislation or ballot initiatives, secure state funding for long-term operations
476 and management of publically-owned wildlife areas and ecological reserves and federal
477 funding for long-term management of national wildlife refuges and other federally-
478 owned lands.

479 **Building on a Strong Foundation**

480 This section describes two of the primary components that serve as the foundation of the Delta
481 Conservation Framework:

- 482 1) Input from Delta stakeholders gathered at six workshops in 2016, and
483 2) Information in existing planning documents, ongoing and completed conservation efforts,
484 relevant policy, and public review.

485 The role of science in guiding the development of the Delta Conservation Framework is described in
486 Section IV.

487 **Input from the Delta Stakeholder Community**

488 Stakeholders, including Delta community members, play a key role in the successful planning and
489 implementation of conservation-oriented programs and projects. This is especially important when
490 reconciling the complex, often multi-dimensional human and environmental components at play in the
491 Delta.

492 During a series of six workshops in 2016, stakeholders raised important issues to be considered to
493 develop a common vision and an integrated conservation approach for Delta ecosystems (Appendix VI).
494 Overall, participating stakeholders emphasized the importance of agriculture as the Delta's economic
495 engine and the need to involve Delta community members when planning, implementing, and managing
496 conservation actions. However, only a few Delta community members participated in the 2016
497 workshop series. This was due to a combination of factors including: 1) they are understandably busy
498 making a living; 2) they lack trust in the process, based on their past experiences; 3) some are simply not
499 in favor of any conservation; and 4) state agencies are still learning how to best conduct effective
500 outreach. Once a local champion got involved to spread the word and share a sense of urgency,

501 participation by Delta community members increased in the last two workshops. Participating
502 community members voiced concerns over why they were not aware of the process from the start,
503 showing that more effective methods of outreach and communication are needed in the future, beyond
504 websites and e-mail distribution lists. Community members suggested improving outreach by posting
505 fliers in public places such as post offices and community centers, as well as placing outreach
506 announcements in church bulletins or local newspapers. The direct integration of the Delta local
507 stakeholder community into conservation activities was emphasized in many discussions, and it is now
508 the focus of several goals of the Delta Conservation Framework (see Section II).

509 In general, stakeholders agreed that Delta conservation will move forward most successfully by focusing
510 on lands currently under public ownership or on lands managed under specified conservation
511 easements owned by non-governmental organizations, businesses, or private citizens. It is also
512 important to consider the importance of preserving local tax bases, adequately funding long-term
513 management of public lands, and avoiding additional regulations and negative impacts on agriculture.
514 Stakeholders supported a focus on multi-benefit solutions, including financial incentives for wildlife-
515 friendly farming practices,^{30,40} long-term agricultural conservation easements with willing Delta
516 landowners,⁴⁰ or other incentives (see Section II for details).

517 During the workshops, Delta local stakeholders emphasized the importance of a “bottom-up” approach,
518 where conservation projects are developed at a regional level with local support that ensures resident
519 landowner participation in conservation planning and implementation. They agreed that applying good-
520 neighbor practices to avoid negative impacts on agriculture and other neighboring land uses³⁹ will go a
521 long way toward obtaining local support and successfully implementing Delta conservation. In general,
522 stakeholders requested better long-term planning that recognizes local history, the importance of
523 working landscapes, and climate change and that integrates the needs of Delta residents into
524 conservation goals. There was overall recognition that strong levees are beneficial to everyone.
525 Maintaining strong levees could present multi-benefit solutions if wildlife habitats can be improved as
526 part of flood protection projects.³⁸ Stakeholders also called for a balance of public access and “wild”
527 conservation lands, to allow recreational access while protecting sensitive wildlife areas from
528 disturbance.

529 Workshop participants supported a greater focus on improving ecological processes to restore
530 ecosystem function and going beyond emphasis on single species conservation under federal and state
531 endangered species laws and regulations (ESA/CESA), to improve wildlife habitat and connectivity. This
532 expanded approach will directly benefit wildlife and will help the recovery of declining populations of
533 special status species. Specifically, participants favored a landscape conservation approach that is tied to
534 locally driven project planning and implementation that builds on or integrates existing regional
535 planning forums and efforts. Overall, the stakeholders’ messages were clear: it is important to take
536 responsibility over the long-term for achieving desired conservation outcomes while also considering
537 potential impacts on neighboring landowners and others in the region. This can be accomplished
538 through local-scale collaborative planning processes and regular evaluations of conservation

539 performance on the basis of predefined
540 goals, as part of long-term adaptive
541 management. Successes and failures
542 should be communicated to
543 stakeholders as lessons are learned.

544 Generally, in order for Delta
545 conservation planning, implementation,
546 and long-term management to be a
547 success, short- and long-term financial
548 and local community support are
549 critical. Stakeholders acknowledged
550 that the importance of the Delta to
551 California, one of the largest economies
552 in the world, needs to be better
553 promoted and communicated through
554 education and outreach campaigns at
555 local, state, and national levels. Lastly,
556 stakeholders also recognized the need
557 to make the conservation permitting
558 process more efficient to expedite
559 implementation and reduce the cost of
560 conservation projects.

561 **Considering Existing Plans**

562 There are many existing planning
563 documents to consider when evaluating
564 the potential for conservation in the
565 Delta. This section presents a short
566 overview of the primary planning
567 documents considered during the
568 development of the Delta Conservation
569 Framework (*see text box, Appendix VII*).

570 The Delta Conservation Framework does not supersede these individual planning efforts, but instead
571 connects and integrates them into the larger landscape-scale perspective. It suggests them as important
572 references for consideration as part of ongoing or future *Regional Conservation Strategies* and individual
573 projects. In particular, in locations where *Regional Conservation Strategies* overlap with regionally-
574 focused planning efforts, such as Habitat Conservation Plans (HCP) and Natural Community
575 Conservation Plans (NCCP), regional goals, strategies, and objectives should tie in with those in the pre-
576 existing plans. Appendix VII provides summaries of the existing plans that should be considered in
577 *Regional Conservation Strategy* planning partnerships and individual project planning, and it offers
578 further insight into how these plans relate to the Delta Conservation Framework.

IMPORTANT PLANNING REFERENCES

[Please see Appendix VII for more information]

- *CWAP*
- *Delta Plan*
- *BDCP (public draft)*
- *Delta Economic Sustainability Plan*
- *Central Valley Flood Protection Plan and Conservation Strategy*
- *Suisun Marsh Habitat Management, Preservation, and Restoration Plan*
- *HCPs and NCCPs*
- *Ecological Restoration Program Conservation Strategy*
- *State Wildlife Action Plan*
- *San Francisco Bay Comprehensive Conservation and Management Plan*
- *Bay-Delta Water Quality Control Plan*
- *State Parks Recreation Proposal*
- *Central Valley Joint Venture Implementation Plan*
- *Federal Recovery Plans*

[Natural Resources Agency, CDFA et al. 2014, Natural Resources Agency, CDFA et al. 2016, Delta Protection Commission 2012, DWR 2016, DWR 2017, USBR, USFWS et al. 2013, CDFW, USFWS et al. 2014, CDFW 2015, SFEP 2016, SWRCB 2017, Cal-EPA 2017, California State Parks 2011, CVJV 2006, USFWS 1999, USFWS 2013]

579 As a particularly important example, the 2014 CWAP outlines concerns regarding declines in the Delta's
580 wildlife species, resilience of Delta levees to significant seismic events, and the Delta's vulnerability to
581 floods and the effects of sea level rise, which pose significant risks to Delta residents. Relevant CWAP
582 actions to address these concerns include:

- 583 • *Action 3*: Achieve the coequal goals for the Delta
- 584 • *Action 4*: Protect and restore important ecosystems
- 585 • *Action 8*: Increase flood protection
- 586 • *Action 9*: Increase operational and regulatory efficiency

587 The Delta Conservation Framework includes several overarching long-term goals with strategies to
588 address these CWAP actions. These include strategies related to:

- 589 • Reestablishing or improving Delta ecosystem function (GOAL D; Section III);
- 590 • Optimizing connectivity, functional food webs, management of harmful invasive species, and
591 low-impact human use of conservation areas to reduce negative effects on sensitive wildlife
592 (GOAL D; Section III);
- 593 • Levee maintenance and flood management practices that afford additional or improved habitat,
594 and improving agency land management processes and procedures (GOAL C; Section II);
- 595 • Climate adaptation and adaptive management in Delta conservation and community planning
596 (GOAL E; Section III);
- 597 • Improving permitting procedures (GOAL F, Section V);
- 598 • Securing funding (GOAL G, Section V).

599 As such, implementation of the Delta Conservation Framework will serve to further Actions 3, 4, 8 and 9
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