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ALTON SOUTH CONSERVATION PRESERVE, LLC

OPERATING AGREEMENT

This Operating Agreement is entered into as of November 15, 2007 by TRI DEVELOPMENT SERVICES, LLC and HARVEY O. RICH (referred to each individually as a "Member", and collectively as the "Members").

The Members desire to form a limited liability company ("Company") under the Beverly-Killea Limited Liability Company Act.

The Members enter into this Operating Agreement in order to form and provide for the governance of the Company and the conduct of its business and to specify their relative rights and obligations.

NOW THEREFORE, the Members hereby agree as follows:

1. DEFINITIONS

The following capitalized terms used in this Agreement have the meanings specified in this Article or elsewhere in this Agreement and when not so defined shall have the meanings set forth in California Corporations Code section 17001.

- 1.1. "Act" means the Beverly-Killea Limited Liability Company Act (California Corporations Code sections 17000-17705), including amendments from time to time.
- 1.2. "Agreement" means this operating agreement, as originally executed and as amended from time to time.
- 1.3. "Articles of Organization" is defined in California Corporations Code section 17001(b).
- 1.4. "Assignee" means a person who has acquired a Member's Economic Interest in the Company, by way of a Transfer in accordance with the terms of this Agreement, but who has not become a Member.
- 1.5. "Assigning Member" means a Member who by means of a Transfer has transferred an Economic Interest in the Company to an Assignee.
- 1.6. "Capital Account" means, as to any Member, a separate account maintained and adjusted in accordance with Section 3.3.

- 1.7. "Capital Contribution" means, with respect to any Member, the amount of the money and the Tax Basis of any property (other than money) contributed to the Company (net of liabilities secured by such contributed property that the Company is considered to assume or take "subject to" under IRC section 752) in consideration of a Percentage Interest held by such Member. A Capital Contribution shall not be deemed a loan.
- 1.8. "Capital Event" means a sale or disposition of any of the Company's capital assets, the receipt of insurance and other proceeds derived from the involuntary conversion of Company property, the receipt of proceeds from a refinancing of Company property, or a similar event with respect to Company property or assets.
- 1.9. "Code" or "IRC" means the Internal Revenue Code of 1986, as amended, and any successor provision.
 - 1.10. "Company" means the company named in Section 2.2.
- 1.11. "Economic Interest" means a Person's right to share in the income, gains, losses, deductions, credit or similar items of, and to receive distributions from, the Company, but does not include any other rights of a Member, including the right to vote or to participate in management.
- 1.12. "Encumber" means, with respect to any Membership Interest, or any element thereof, a mortgage, pledge, security interest, lien, proxy coupled with an interest (other than as contemplated in this Agreement), option, or preferential right to purchase.
- 1.13. "Encumbrance" means, with respect to any Membership Interest, or any element thereof, a mortgage, pledge, security interest, lien, proxy coupled with an interest (other than as contemplated in this Agreement), option, or preferential right to purchase.
- 1.14. "Fair Market Value" means, with respect to any item of property of the Company, the item's adjusted basis for federal income tax purposes, except as follows:
- 1.14.1. The Fair Market Value of any property contributed by a Member to the Company shall be the value of such property, as mutually agreed by the contributing Member and the Company;
- 1.14.2. The Fair Market Value of any item of Company property distributed to any Member shall be the value of such item of property on the date of distribution, as mutually agreed by the distributee Member and the Company; and
- 1.14.3. Fair Market Value of purposes of Section 8.7 shall be as determined under that section.
- 1.15. "Initial Member" or "Initial Members" means those Persons whose names are set forth in the first sentence of this Agreement. A reference to an "Initial Member" means any of the Initial Members.

- 1.16. "Involuntary Transfer" means, with respect to any Membership Interest, or any element thereof, any Transfer or Encumbrance, whether by operation of law, pursuant to court order, foreclosure of a security interest, execution of a judgment or other legal process, or otherwise, including a purported transfer to or from a trustee in bankruptcy, receiver, or assignee for the benefit of creditors.
 - 1.17. "Losses." See "Profits and Losses."
- 1.18. "Majority of Members" means a Member or Members whose Percentage Interests represent more than 50 percent of the Percentage Interests of all the Members.
- 1.19. "Managers" shall be TRI DEVELOPMENT SERVICES, LLC or their successors who are elected and qualified under the Agreement. "Manager" shall mean any one of the Managers.
 - 1.20. "Meeting" is defined in Section 5.11.
- 1.21. "Member" means an Initial Member or a Person who otherwise acquires a Membership Interest, as permitted under this Agreement, and who remains a Member.
- 1.22. "Notice" means a written notice required or permitted under this Agreement. A notice shall be deemed given or sent when deposited, as certified mail or for overnight delivery, postage and fees prepaid, in the United States mails; when delivered to Federal Express, United Parcel Service, DHL WorldWide Express, or Airborne Express, for overnight charges prepaid or charged to the sender's account; when personally delivered to the recipient; when transmitted by electronic means, and such transmission is electronically confirmed as having been successfully transmitted; or when delivered to the home or office of a recipient in the care of a person whom the sender has reason to believe will promptly communicate the notice to the recipient.
- 1.23. "Percentage Interest" means a fraction, expressed as a percentage, the numerator of which is the total of a Member's Capital Account and the denominator of which is the total of all Capital Accounts of all Members.
- 1.24. "Person" means an individual, partnership, limited partnership, trust, estate, association, corporation, limited liability company, or other entity, whether domestic or foreign.
- 1.25. "Profits and Losses" means, for each fiscal year or other period specified in this Agreement, an amount equal to the Company's taxable income or loss for such year or period, determined in accordance with IRC section 703(a).
- 1.26. "Proxy" has the meaning set forth in the first paragraph of California Corporations code section 17001(ai). A Proxy may not be transmitted orally.
- 1.27. "Regulations" ("Reg") means the income tax regulations promulgated by the United States Department of the Treasury and published in the Federal Register for the purpose

of interpreting and applying the provisions of the Code, as such Regulations may be amended from time to time, including corresponding provisions of applicable successor regulations.

- 1.28. "Substituted Member" is defined in Section 8.8.
- 1.29. "Successor in Interest" means an Assignee, a successor of a Person by merger or otherwise by operation of law, or a transferee of all or substantially all or substantially all of the business or assets of a Person.
- 1.30. "Transfer" means, with respect to a Membership Interest, or any element of a Membership Interest, any sale, assignment, gift, Involuntary Transfer, or other disposition of a Membership Interest or any element of a Membership Interest, any sale, assignment, gift, Involuntary Transfer, or other disposition of a Membership Interest or any element of such a Membership Interest, directly or indirectly, other than an Encumbrance that is expressly permitted under this Agreement.
 - 1.31. "Triggering Event" is defined in Section 8.3.
- 1.32. "Vote" means a written consent or approval, a ballot cast at a Meeting, or a voice vote.
- 1.33. "Voting Interest" means, with respect to a Member, the right to Vote or participate in management and any right to information concerning the business and affairs of the Company provided under the Act, except as limited by the provisions of this Agreement. A Member's Voting Interest shall be directly proportional to that Member's Percentage Interest.

2. FORMATION

- 2.1. <u>Filing of Articles of Organization</u>. The Articles of Organization were filed with the California Secretary of State on November 13, 2007 File Number 200731710147. A copy of the Articles of Organization as filed is attached to this Agreement as Exhibit A.
- 2.2. <u>Name</u>. The name of the Company is ALTON SOUTH CONSERVATION PRESERVE, LLC.
- 2.3. <u>Address</u>. The principal executive office of the Company shall be at 336 Bon Air Center #232, Greenbrae, California 94904 or such other place or places as may be determined by the Members from time to time.
- 2.4. <u>Agent for Service of Process</u>. The initial agent for service of process on the Company shall be HARVEY O. RICH. A Majority of Members may from time to time change the Company's agent for service of process.
- 2.5. <u>Business Purposes</u>. The Company's business and purpose shall consist solely of the acquisition, ownership, operation and maintenance of the real estate project known as

ALTON SOUTH CONSERVATION BANK located at 2779 Piner Road, Santa Rosa, California, APN: 134-042-075, located in the County of Sonoma (the "Property") and activities incidental thereto.

2.6. <u>Term of Company's Existence</u>. The term of existence of the Company shall commence on the effective date of filing of Articles of Organization with the California Secretary of State, and shall continue until terminated by the provisions of this Agreement or as provided by law.

3. CAPITALIZATION

- 3.1. <u>Capital Contributions</u>. Each Member shall contribute to the capital of the Company as the Member's Capital Contribution the money and property specified in Exhibit B to this Agreement. Unless otherwise agreed in writing by all Members, no Member shall be required to make additional Capital Contributions.
- 3.2. Failure to Make Capital Contributions. If a Member fails to make a required Capital Contribution within thirty (30) days after the effective date of this Agreement, that Member's entire Membership Interest shall terminate and that Member shall indemnify and hold the Company and the other Members harmless from any loss, cost, or expense, including reasonable attorney fees caused by the failure to make such Capital Contribution.
- 3.3. <u>Capital Accounts</u>. An individual Capital Account shall be maintained for each Member consisting of that Member's Capital Contribution in an amount equal to the Member's tax basis, (1) increased by that Member's share of Profits, (2) decreased by that Member's share of Losses, and (3) adjusted as required in accordance with applicable provisions of the Code and Regulations.
- 3.4. <u>Withdrawals</u>. A Member shall not be entitled to withdraw any part of the Member's Capital Contribution or to receive any distributions, whether of money or property from the Company except as provided in this Agreement.
- 3.5. <u>Interest</u>. No interest shall be paid on funds or property contributed to the capital of the Company or on the balance of a Member's Capital Account.
- 3.6. <u>Limited Liability</u>. A Member shall not be bound by, or be personally liable for, the expenses, liabilities, or obligations of the Company except as otherwise provided in the Act or in this Agreement.
- 3.7. <u>No Priority of Return</u>. No Member shall have priority over any other Member, with respect to the return of a Capital Contribution, or distributions or allocations of income, gain, losses, deductions, credits, or items thereof.

4. ALLOCATIONS AND DISTRIBUTIONS

- 4.1. <u>Allocation of Profits and Losses</u>. The Profits and Losses of the Company and all items of Company income, gain, loss, deduction, or credit shall be allocated, for Company book purposes and for tax purposes, to a Member in accordance with the Member's Percentage Interest.
- 4.2. Qualified Income Offset. If any Member unexpectedly receives any adjustment allocation, or distribution described in Reg sections 1.704-1(b)(2)(ii)(d)(4), 1.704-1(b)(2)(ii)(d)(5), or 1.704-1(b)(2)(ii)(d)(6), items of Company gross income and gain shall be specially allocated to that Member in an amount and manner sufficient to eliminate any deficit balance in the Member's Capital Account created by such adjustment, allocation, or distribution as quickly as possible. Any special allocation under this Section 4.2 shall be taken into account in computing subsequent allocations of profits and losses so that the net amount of allocations of income and loss and all other items shall, to the extent possible, be equal to the net amount that would have been allocated if the unexpected adjustment, allocation, or distribution had not occurred. The provisions of this Section 4.2 and the other provisions of this Agreement relating to the maintenance of Capital Accounts are intended to comply with Reg sections 1.704-1(b) and 1.704-2 and shall be interpreted and applied in a manner consistent with such Regulations.
- 4.3. <u>Allocations Respecting Asset Distributions</u>. Any unrealized appreciation or unrealized depreciation in the values of Company property distributed in kind to all the Members shall be deemed to be Profits or Losses realized by the Company immediately prior to the distribution of the property and such Profits or Losses shall be allocated to the Members' Capital Accounts in the same proportions as Profits are allocated under Section 4.1. Any property so distributed shall be treated as a distribution to the Members to the extent of the Fair Market Value of the property less the amount of any liability secured by and related to the property. Nothing contained in this Agreement is intended to treat or cause such distributions to be treated as sales for value. For the purposes of this Section 4.3, "unrealized appreciation" or "unrealized depreciation" shall mean the difference between the Fair Market Value of such property and the Company's basis for such property.
- 4.4. <u>Allocations Between Assignor and Assignee</u>. In the case of a Transfer of an Economic Interest during any fiscal year, the Assigning Member and Assignee shall each be allocated Profits or Losses based on the number of days each held the Economic Interest during that fiscal year.
- 4.5. <u>Distributions</u>. All cash resulting from the normal business operations of the Company and from a Capital Event shall be distributed among the Members in proportion to their Percentage Interests at such times as the Members may agree.
- 4.6. <u>Non-Cash Proceeds</u>. If the proceeds from a sale or other disposition of an item of Company consist of property other than cash, the value of such property shall be as determined by the Members. Such non-cash proceeds shall then be allocated among all the Members in proportion to their Percentage Interests. If such non-cash proceeds are subsequently reduced to cash, such cash shall be distributed to each Member in accordance with Section 4.5.

4.7. <u>Liquidating Proceeds</u>. Notwithstanding any other provisions of this Agreement to the contrary, when there is a distribution in liquidation of the Company, or when any Member's interest is liquidated, all items of income and loss first shall be allocated to the Members' Capital Accounts, and other credits and deductions to the Members' Capital Accounts shall be made before the final distribution is made. The final distribution to the Members shall be made to the Members to the extent of and in proportion to their positive Capital Account balances.

MANAGEMENT AND CONTROL OF COMPANY

5.1. Management of Company by Managers.

5.1.1. Exclusive Management by Managers.

The business, property and affairs of the Company shall be managed exclusively by the Managers. Except for situations in which the approval of the Members is expressly required by the Articles or this Agreement, the Managers shall have full, complete and exclusive authority, power, and discretion to manage and control the business, property and affairs of the Company, to make all decisions regarding those matters and to perform any and all other acts or activities customary or incident to the management of the Company's business, property and affairs.

5.1.2. Agency Authority of Manager.

The Managers, acting alone, are authorized to endorse checks, drafts, and other evidences of indebtedness made payable to the order of the Company. All checks, drafts, and other instruments obligating the Company to pay money may be signed by the Managers, acting alone.

5.2. <u>Election of Manager</u>.

5.2.1. Number, Term, and Qualification.

The Company shall initially have one (1) Manager. The number of Managers of the Company shall be fixed from time to time by the affirmative vote or written consent of a Majority of Members, provided that in no instance shall there be less than one Manager and provided, further, that if the number of Managers is reduced from more than one to one, the Articles shall be amended to so state, and if the number of Managers is increased to more than one, the Articles shall be amended to delete the statement that the Company has only one Manager. Unless removal or resignation, each Manager shall hold office until a successor shall have been elected and qualified. Managers shall be elected by the affirmative vote or written consent of a Majority of Members. A Manager need not be a Member, an individual, a resident of the State of California, or a citizen of the United States.

5.2.2. Resignation.

Any Manager may resign at any time by giving written notice to the Members and remaining Managers without prejudice to the rights, if any, of the Company under any contract to which the Manager is a party. The resignation of any Manager shall take effect upon receipt of that notice or at such later time as shall be specified in the notice; and, unless otherwise specified in the notice, the acceptance of the resignation shall not be necessary to make it effective. The resignation of a Manager who is also a Member shall not affect the Manager's rights as a Member and shall not constitute a withdrawal of a Member.

5.2.3. Removal.

All or any lesser number of Managers may be removed at any time with or without cause, by the affirmative vote of a Majority of Members at a meeting called expressly for that purpose, or by the written consent of Majority of Members. Any removal shall be without prejudice to the rights, if any, of the Manager under any employment contract and, if the Manager is also a Member, shall not affect the Manager's rights as a Member or constitute a withdrawal of a Member.

5.2.4. Vacancies.

Any vacancy occurring for any reason in the number of Managers may be filled by the affirmative vote or written consent of a Majority of Members.

5.3. Powers of Manager.

Without limiting the generality of Section 5.1, but subject to express limitations set forth elsewhere in this Agreement, the Managers shall have all necessary powers to manage and carry out the purposes, business, property, and affairs of the Company, including, without limitation, the power to exercise on behalf and in the name of the Company all of the powers described in Corporations Code Section 17003.

5.4. Members Have No Managerial Authority.

The Members shall have no power to participate in the management of the Company except as expressly authorized by this Agreement or the Articles and except as expressly required by the Act. Unless expressly and duly authorized in writing to do so by the Managers, no Member shall have any power or authority to bind or act on behalf of the Company in any way, to pledge its credit, or to render it liable for any purpose.

5.5. Performance of Duties; Liability of Managers.

The Managers shall not be liable to the Company or to any Member for any loss or damage sustained by the Company or any Member, unless the loss or damage shall have been the result of fraud, deceit, gross negligence, reckless or intentional misconduct, or a knowing

violation of law by the Managers. The Managers shall perform their managerial duties in good faith, in a manner they reasonably believe to be in the best interests of the Company and its Members. A Manager who so performs the duties of Manager shall not have any liability by reason of being or having been a Manager of the Company.

In performing their duties, the Managers shall be entitled to rely on information, opinions, reports, or statements, including financial statements and other financial data, of the following persons or groups unless they have knowledge concerning the matter in question that would cause such reliance to be unwarranted and provided that the Managers act in good faith and after reasonable inquiry when the need therefor is indicated by the circumstances:

- 5.5.1. one or more officers, employees or other agents of the Company whom the Managers reasonably believe to be reliable and competent in the matters presented;
- 5.5.2. any attorney, independent accountant, or other person as to matters which the Managers reasonably believe to be within such person's professional or expert competence; or
- 5.5.3. a committee upon which the Managers does not serve, duly designated in accordance with a provision of the Articles or this Agreement, as to matters within its designated authority, which committee the Managers reasonably believe to merit competence.

5.6. Devotion of Time.

The Managers are not obligated to devote all of their time or business efforts to the affairs of the Company. The Managers shall devote whatever time, effort, and skill as they deem appropriate for the operation of the Company.

5.7. <u>Competing Activities</u>.

The Managers and their officers, directors, shareholders, partners, members, managers, agents, employees and Affiliates may engage or invest in, independently or with others, any business activity of any type or description, including without limitation those that might be the same as or similar to the Company's business and that might be in direct or indirect competition with the Company. Neither the Company nor any Member shall have any right in or to such other ventures or activities or to the income or proceeds derived therefrom. The Managers shall not be obligated to present any investment opportunity or prospective economic advantage to the Company, even if the opportunity is of the character that if presented to the Company, could be taken by the Company. The Managers shall have the right to hold any investment opportunity or prospective economic advantage for its own account or to recommend such opportunity to persons other than the Company. The Members acknowledge that the Managers and their Affiliates may own and/or manage other businesses, including businesses that may compete with the Company and for the Managers' time. The Members hereby waive any and all rights and claims which they may otherwise have against the Managers and their officers, directors, shareholders, partners, members, managers, agents, employees, and Affiliates as a result of any such activities.

5.8. Transactions Between the Company and the Manager.

Notwithstanding that it may constitute a conflict of interest, the Managers may, and may cause their Affiliates to, engage in any transaction (including, without limitation, the purchase, sale, lease, or exchange of any property or the rendering of any service, or the establishment of any salary, other compensation, or other terms of employment) with the Company so long as such transaction is not expressly prohibited by this Agreement and so long as the terms and conditions of such transaction, on an overall basis, are fair and reasonable to the Company and are at least as favorable to the Company as those that are generally available from Persons capable of similarly performing them and in similar transactions between parties operating at arm's length.

A transaction between a Manager and/or the Manager's Affiliates, on the one hand, and the Company, on the other hand, shall be conclusively determined to constitute a transaction on terms and conditions, on an overall basis, fair and reasonable to the Company and at least as favorable to the Company as those generally available in a similar transaction between parties operating at arm's length if a Majority of Members having no interest in such transaction (other than their interests as Members) affirmatively vote or consent in writing to approve the transaction. Notwithstanding the foregoing, a Manager shall not have any obligation, in connection with any such transaction between the Company and the Manager or an Affiliate of the Manager, to seek the consent of the Members.

5.9. Payments to Manager.

Managers shall be entitled to compensation as agreed to by all of the Managers.

5.9.1. Fee for Other Services Performed.

The Company shall pay the Managers or Affiliates of the Managers for other services rendered or goods provided to the Company to the extent that the Managers are not required to render such services or goods themselves without charge to the Company, and to the extent that the fees paid to the Managers or Affiliates do not exceed the fees that would be payable to an independent responsible third party that is willing to perform such services or provide such goods.

5.9.2. Expenses.

The Company shall reimburse the Managers and their Affiliates for the actual cost of goods and materials used for or by the Company. The Company shall also pay or reimburse the Managers or their Affiliates for organizational expenses (including without limitation, legal and accounting fees and costs) incurred to form the Company and prepare the Articles and this Agreement. Except as otherwise provided herein, the Managers and their Affiliates shall not be reimbursed by the Company for the following expenses: (i) salaries, compensation or fringe benefits of directors, officers or employees of the Managers or their Affiliates; (ii) overhead expenses of the Managers or their Affiliates, including, without

limitation, rent and general office expenses; and (iii) the cost of providing any service or goods for which the Managers or their Affiliates are entitled to compensation under this Agreement.

5.10. Acts of Managers as Conclusive Evidence of Authority.

Any note, mortgage, evidence of indebtedness, contract, certificate, statement, conveyance, or other instrument in writing, and any assignment or endorsement thereof, executed or entered into between the Company and any other person, when signed by the Managers, is not invalidated as to the Company by any lack of authority of the signing Managers in the absence of actual knowledge on the part of the other person that the signing Managers had no authority to execute the same.

5.10.1. <u>Limited Liability</u>.

No person who is a Manager of the Company shall be personally liable under any judgment of a court, or in any other manner, for any debt, obligation, or liability of the Company, whether that liability or obligation arises in contract, tort, or otherwise, solely by reason of being a Manager of the Company.

- 5.11. Procedure for Action by Members. The Members are not required to hold meetings, and decisions may be reached through one or more informational consultations followed by agreement among a Majority of Members, provided that all Members are consulted (although all Members need not be present during a particular consultation), or by a written consent signed by a Majority of Members. In the event that the Managers or Members wish to hold a formal meeting (a "Meeting") for any reason, the following procedures shall apply:
- 5.11.1. Meetings of the Members for any purpose or purposes may be called upon written demand of the Managers or by a Majority of Members. Notice of the time and place of the Meeting shall be given at least forty eight (48) hours prior to the time of the holding of the Meeting. The Notice need not specify the purpose of the Meeting, or the location if the Meeting is to be held at the principal executive office of the Company.
- 5.11.2. The transactions of the Members at any Meeting, however called or noticed, or wherever held, shall be as valid as though transacted at a Meeting duly held after call and notice if a quorum is present and if, either before or after the Meeting, each Member not present signs a written waiver of Notice, a consent to the holding of the Meeting, or an approval of the minutes of the Meeting.
- 5.11.3. Any action required or permitted to be taken by the Members under this Agreement may be taken without a Meeting if a Majority of the Members individually or collectively consent in writing to such action.
- 5.11.4. Members may participate in the Meeting through the use of a conference telephone or similar communications equipment, provided that all Members participating in the Meeting can hear one another.

- 5.12. <u>Title to Assets</u>. All assets of the Company, whether real or personal, shall be held in the name of the Company.
- 5.13. <u>Banking</u>. All funds of the Company shall be deposited in one or more accounts with one or more recognized financial institutions in the name of the Company, at such locations as shall be determined by the Managers. Withdrawals from such accounts shall require the signature of such person or persons as the Managers may designate.

6. ACCOUNTS AND RECORDS

- 6.1. Accounts and Records. Complete books of account of the Company's business, in which each Company transaction shall be fully and accurately entered, shall be kept at the Company's principal executive office and shall be open to inspection and copying by each Member or the Member's authorized representatives on reasonable Notice during normal business hours. The costs of such inspection and copying shall be borne by the Member.
- 6.2. Accounting. Financial books and records of the Company shall be kept on the method of accounting, which shall be the method of accounting followed by the Company for federal income tax purposes. A balance sheet and income statement of the Company shall be prepared promptly following the close of each fiscal year in a manner appropriate to and adequate for the Company's business and for carrying out the provisions of this Agreement. The fiscal year of the Company shall be January 1 through December 31.
- 6.3. Records. At all times during the term of existence of the Company, and beyond that term if a Majority of the Members deem it necessary, the Managers shall keep or cause to be kept the books of account referred to in Section 6.2, and the following:
- 6.3.1. A current list of the full name and last known business or residence address of each Member, together with the Capital Contribution and the share in Profits and Losses of each Member;
 - 6.3.2. A copy of the Articles of Organization, as amended;
- 6.3.3. Copies of the Company's federal, state, and local income tax or information returns and reports, if any, for the six most recent taxable years;
- 6.3.4. Any powers of attorney under which the Articles of Organization or any amendments thereto were executed;
- 6.3.5. Financial statements of the Company for the six most recent fiscal years; and
- 6.3.6. The Books and Records of the Company as they relate to the Company's internal affairs for the current and past four fiscal years.

If a Majority of Members deem that any of the foregoing items shall be kept beyond the term of existence of the Company, the repository of said items shall be as designated by a Majority of Members.

6.4. <u>Income Tax Returns</u>. Within one hundred twenty (120) days after the end of each taxable year of the Company the Company shall send to each of the Members all information necessary for the Members to complete their federal and state income tax or information returns, and a copy of the Company's federal, state, and local income tax or information returns for such year.

7. MEMBERSHIP

- 7.1. Members and Voting Rights. There shall be only one class of membership and no Member shall have any rights or preferences in addition to or different from those possessed by any other Member. Each Member shall Vote in proportion to the Member's Percentage Interest as of the governing record date, determined in accordance with Section 7.2. Any action that may or that must be taken by the Members shall be by a Majority of Members, except that the following actions all require the unanimous Vote of the Members:
- 7.1.1. the transfer of a Membership Interest and the admission of the Assignee as a Member of the Company;
 - 7.1.2. any amendment of the Articles of Organization or this Agreement; or
 - 7.1.3. compromise of the obligation of a Member to make a Capital Contribution.
- 7.2. Record Dates. The record date for determining the Members entitled to Notice of any Meeting, to Vote, to receive any distribution, or to exercise any right in respect of any other lawful action, shall be the date set by a Majority of Members, provided that such record date shall not be more than sixty (60), nor less than ten (10) days prior to the date of the Meeting, nor more than sixty (60) days prior to any other action.

In the absence of any action setting a record date the record date shall be determined in accordance with California Corporation Code section 17104(k).

7.3. <u>Proxies</u>. At all Meetings of Members, a Member may Vote in person or by Proxy. Such proxy shall be filed with any Member before or at the time of the Meeting, and may be filed by facsimile transmission to a Member at the principal executive office of the Company or such other address as may be given by a Majority of Members to the Members for such purposes.

8. TRANSFERS OF MEMBERSHIP INTERESTS

8.1. <u>Withdrawal of Members; Notice</u>. A Member may withdraw from the Company at any time by giving Notice of Withdrawal to all other Members at least one hundred eighty (180) calendar days before the effective date of withdrawal. Withdrawal shall not release a Member

from any obligations and liabilities under this Agreement accrued or incurred before the effective date of withdrawal. A withdrawing Member shall divest the Member's entire Membership Interest before the effective date of withdrawal in accordance with the transfer restrictions and option rights set forth below.

- 8.2. Restrictions on Transfer. Except as expressly provided in this Agreement, a Member shall not Transfer any part of the Member's Membership Interest in the Company, whether now owned or hereafter acquired, unless (1) the other Members unanimously approve the transferee's admission to the Company as a Member upon such Transfer and (2) the Membership Interest to be transferred, when added to the total of all other Membership Interests transferred in the preceding twelve (12) months, will not cause the termination of the Company under the Code. No member may Encumber or permit or suffer any Encumbrance of all or any part of the Member's Membership Interest in the Company unless such Encumbrance has been approved in writing by all other Members. Any Transfer or Encumbrance of a Membership Interest without such approval shall be void. Notwithstanding any other provision of this Agreement to the contrary, a Member who is a natural person may transfer all or any portion of his or her Membership Interest to any revocable trust created for the benefit of the Member, or any combination between or among the Member, the Member's spouse, and the Member's issue; provided that the Member retains a beneficial interest in the trust and all of the Voting Interest included in such Membership Interest. A transfer of a Member's entire beneficial interest in such trust or failure to retain such Voting Interest shall be deemed a Transfer of a Membership Interest.
- 8.3. <u>Triggering Events</u>. On the happening of any of the following events (Triggering Events) with respect to a Member, the Company and the other Members shall have the options to purchase all or any portion of the Membership Interest in the Company of such Member (Selling Member) at the price and on the terms provided in Section 8.7 of this Agreement:
 - 8.3.1. the bankruptcy of a Member;
- 8.3.2. the winding up and dissolution of a corporate Member, or merger or other corporate reorganization of a corporate Member as a result of which the corporate Member does not survive as an entity;
 - 8.3.3. the withdrawal of a Member; or
- 8.3.4. except for the events stated in Section 8.4, the occurrence of any other event that is, or that would cause, a Transfer in contravention of this Agreement.

Each Member agrees to promptly give Notice of a Triggering Event to all other Members.

- 8.4. <u>Marital Dissolution or Death of a Spouse</u>. Notwithstanding any other provisions of this Agreement:
- 8.4.1. If, in connection with the divorce or dissolution of the marriage of a Member, any court issues a decree or order that transfers, confirms, or awards a Membership Interest, or any portion thereof, to that Member's spouse (an Award), then, notwithstanding that

such transfer would constitute an unpermitted Transfer under this Agreement, that Member shall have the right to purchase from his or her former spouse the Membership Interest, or portion thereof, that was so transferred, and such former spouse shall sell the Membership Interest or portion thereof to that Member at the price set forth in Section 8.7 of this Agreement. If the Member has failed to consummate the purchase within one hundred eighty (180) days after the Award (the Expiration Date), the Company and the other Members shall have the option to purchase from the former spouse the Membership Interest or portion thereof pursuant to Section 8.5 of this Agreement; provided that the option period shall commence on the later of (1) the day following the Expiration Date, or (2) the date of actual notice of the Award.

- 8.4.2. If, by reason of the death of a spouse of a Member, any portion of a Membership Interest is transferred to a Transferee other than (1) that Member or (2) a trust created for the benefit of that Member (or for the benefit of that Member and any combination between or among the Member and the Member's issue) in which the Member is the sole Trustee and the Member, as Trustee or individually, possesses all of the Voting Interest included in that Membership Interest, then the Member shall have the right to purchase the Membership Interest or portion thereof from the estate or other successor of his or her deceased spouse or Transferee of such deceased spouse, and the estate, successor, or Transferee shall sell the Membership Interest or portion thereof at the price set forth in Section 8.7 of this Agreement. If the Member has failed to consummate the purchase within one hundred eighty (180) days after the date of death (the Expiration Date), the Company and the other Members shall have the option to purchase from the estate or other successor of the deceased spouse the Membership Interest or portion thereof pursuant to Section 8.5 of this Agreement; provided that the option period shall commence on the later of (1) the day following the Expiration Date, or (2) the date of actual notice of the death.
- 8.5. Option Periods. On the receipt of Notice by the other Members as contemplated by Section 8.1, and on receipt of actual notice of any Triggering Event, the Company shall have the option, for a period ending thirty (30) calendar days following the determination of the purchase price as provided in Section 8.7, to purchase the Membership Interest in the Company to which the option relates, at the price and on the terms provided in Section 8.7, and the other Members shall have the right to purchase, pro rata in accordance with their prior Membership Interests in the Company, for a period of thirty (30) days thereafter, to purchase the Membership interest in the Company not purchased by the Company, on the same terms and conditions as apply to the Company. If all other Members do not elect to purchase the entire remaining Membership Interest in the Company, then the Members electing to purchase shall have the right, pro rata in accordance with their prior Membership Interests in the Company, to purchase the additional Membership Interest in the Company available for purchase. The transferee of the Membership Interest in the Company that is not purchased shall hold such Membership Interest in the Company subject to all of the provisions of this Agreement.
- 8.6. <u>Nonparticipation of Interested Member</u>. No Member shall participate in any Vote or decision in any matter pertaining to the disposition of that Member's Membership Interest in the Company under this Agreement.

- Option Purchase Price. The purchase price of the Membership Interest that is the subject of an option under this Agreement shall be the Fair Market Value of such membership interest as determined under this Section 8.7. Each of the selling and purchasing parties shall use his, her or its best efforts to mutually agree on the Fair Market Value. If the parties are unable to so agree within thirty (30) days of the date on which the option is first exercisable (the Option Date), the selling party shall appoint, within forty (40) days of the Option Date, one appraiser, and the purchasing party shall appoint within forty (40) days of the Option Date, one appraiser. The two appraisers shall within a period of five (5) additional days, agree on and appoint an additional appraiser. The three appraisers shall, within sixty (60) days after the appointment of the third appraiser, determine the Fair Market Value of the Membership Interest in writing and submit their report to all the parties. The Fair Market Value shall be determined by disregarding the appraiser's valuation that diverges the greatest from each of the other two appraisers' valuations, and the arithmetic mean of the remaining two appraisers' valuations, shall be the Fair Market Value. Each purchasing party shall pay for the services of the appraiser selected by it, plus one-half of the fee charged by the third appraiser. The option purchase price as so determined shall be payable in cash.
- 8.8. <u>Substituted Member</u>. Except as expressly permitted under Section 8.2, a prospective transferee (other than an existing Member) of a Membership Interest may be admitted as a Member with respect to such Membership Interest (Substituted Member) only (1) on the unanimous Vote of the other Members in favor of the prospective transferee's admission as a Member, and (2) on such prospective transferee's executing a counterpart of this Agreement, as a party hereto. Any prospective transferee of a Membership Interest shall be deemed an Assignee, and, therefore, the owner of only an Economic Interest until such prospective transferee has been admitted as a Substituted Member.
- 8.9. <u>Duties of Substituted Member</u>. Any person admitted to the Company as a Substituted Member shall be subject to all provisions of this Agreement.
- 8.10. Securities Laws. The initial sale of Membership Interests in the Company to the initial Members has not been qualified or registered under the securities laws of any state, or registered under the Securities Act of 1933, as amended, in reliance upon exemptions from the registration provisions of those laws. No attempt has been made to qualify the offering and sale of Membership Interests to members under the California Corporate Securities Law of 1968, as amended, also in reliance upon an exemption from the requirement that a permit for issuance of securities be procured. Notwithstanding any other provision of this Agreement, Membership Interests may not be Transferred or Encumbered unless registered or qualified under applicable state and federal securities law or unless, in the opinion of legal counsel satisfactory to the Company, such qualification or registration is not required. The Member who desires to transfer a Membership interest shall be responsible for all legal fees incurred in connection with said opinion.

9. DISSOLUTION AND WINDING UP

9.1. <u>Events of Dissolution</u>. The Company shall be dissolved on the first to occur of the following events:

- 9.1.1. The death, incapacity, or withdrawal of a Member; or the bankruptcy or corporate dissolution of a Member; provided, however that the remaining members may, by the Vote of a Majority of Members within ninety (90) days of the happening of that event, Vote to continue the Company, in which case the Company shall not dissolve. If the remaining Members fail to so Vote, the remaining Members shall wind up the Company. For purposes of this Paragraph 9.1.1, in determining a Majority of Members, the Percentage Interest of the Member who has died, become incapacitated, withdrawn, or who has become bankrupt or dissolved shall not be taken into account.
 - 9.1.2. The expiration of the term of existence of the Company.
 - 9.1.3. The written agreement of all Members to dissolve the Company.
 - 9.1.4. The sale or other disposition of substantially all of the Company assets.
- 9.1.5. Entry of a decree of judicial dissolution pursuant to California Corporations Code Section 17351.
- 9.2. <u>Winding Up</u>. On the dissolution of the Company, the Company shall engage in no further business other than that necessary to wind up the business and affairs of the Company. The Managers of the Company shall be responsible for overseeing the winding up and liquidation of the Company. The Managers of the Company shall give written Notice of the commencement of winding up by mail to all known creditors and claimants against the Company. After paying or adequately providing for the payment of all known debts of the Company (except debts owing to Members) the remaining assets of the Company shall be distributed or applied in the following order of priority:
 - 9.2.1. To pay the expenses of liquidation.
- 9.2.2. To repay outstanding loans to Members. If there are insufficient funds to pay such loans in full, each Member shall be repaid in the ratio that the Member's respective loan, together with interest accrued and unpaid thereon, bears to the total of all such loans from Members, including all interest accrued and unpaid on those loans. Such repayment shall first be credited to accrued and unpaid interest due and the remainder shall be credited to principal.
 - 9.2.3. Among the Members in accordance with the provisions of Section 4.7.
- 9.3. <u>Deficits</u>. Each Member shall look solely to the assets of the Company for the return of the Member's investment, and if the Company property remaining after the payment or discharge of the debts and liabilities of the Company is insufficient to return the investment of any Member, such member shall have no recourse against any other Members for indemnification, contribution or reimbursement.

10. ARBITRATION

Any action to enforce or interpret this Agreement or to resolve disputes between the members or by or against any Member shall be settled by arbitration in accordance with the rules of the American Arbitration Association. Arbitration shall be the exclusive dispute resolution process in the State of California, but arbitration shall be a nonexclusive process elsewhere. Any party may commence arbitration by sending a written demand for arbitration to the other parties. Such demand shall set forth the nature of the matter to be resolved by arbitration. Arbitration shall be conducted at San Francisco, California. The substantive law of the State of California shall be applied by the arbitrator to the resolution of the dispute. The parties shall share equally all initial costs of arbitration. The prevailing party shall be entitled to reimbursement of attorney fees, costs, and expenses incurred in connection with the arbitration. All decisions of the arbitrator shall be final, binding, and conclusive on all parties. Judgment may be entered upon any such decision in accordance with applicable law in any court having jurisdiction thereof.

11. POWERS AND DUTIES

Notwithstanding any other provisions of this Agreement and so long as any obligations secured by a first priority mortgage, deed of trust or deed to secure debt incurred in connection with any financing of the Property (a "Security Instrument") remain outstanding and not discharged in full, without the consent of all members, the Company shall have no authority on behalf of the Company to:

- 11.1. incur any debt, secured or unsecured, direct or contingent (including guaranteeing any obligation), other than obligations secured by the Security Instrument, except unsecured trade and operational debt incurred with trade creditors in the ordinary course of its business of owning and operating the Property in such amounts as are normal and reasonable under the circumstances, provided that such debt is not evidenced by a note and is paid when due and provided in any event the outstanding principal balance of such debt shall not exceed at any one (1) time one percent (1%) of the outstanding obligations secured by the Security Instrument;
 - 11.2. seek the dissolution or winding up, in whole or in part, of the Company;
- 11.3. merge into or consolidate with any person or entity or dissolve, terminate or liquidate, in whole or in part, transfer or otherwise dispose of all or substantially all of its assets or change its legal structure;
- 11.4. file a voluntary petition or otherwise initiate proceedings to have the Company adjudicated bankrupt or insolvent, or consent to the institution of bankruptcy or insolvency proceedings against the Company, or file a petition seeking or consenting to reorganization or relief of the Company as debtor under any applicable federal or state law relating to bankruptcy, insolvency, or other relief for debtors with respect to the Company; or seek or consent to the appointment of any trustee, receiver, conservator, assignee, sequestrator, custodian, liquidator (or other similar official) of the Company or of all or any substantial part of the properties and

assets of the Company, or make any general assignment for the benefit of creditors of the Company, or admit in writing the inability of the Company to pay its debts generally as they become due or declare or effect a moratorium on the Company debt or take any action in furtherance of any such action; or

11.5. amend, modify or alter this Operating Agreement.

Notwithstanding the foregoing and so long as any obligation secured by the Security Instrument remains outstanding and not discharged in full, the Company shall have no authority to take any action in items 11.1 through 11.3 and 11.5 without the written consent of the holder of the Security Instrument.

So long as any obligation secured by the Security Instrument remains outstanding and not discharged in full, the Company shall have an Operating Agreement containing the restrictions and items set forth in this Operating Agreement as of the date hereof.

12. TITLE TO COMPANY PROPERTY

All property owned by the Company shall be owned by the Company as an entity and, insofar as permitted by applicable law, no member shall have any ownership interest in any Company property in its individual name or right, and each member's interest in the Company shall be personal property for all purposes.

13. SEPARATENESS/OPERATIONS MATTERS

The Company has not and shall not:

- 13.1. acquire or own any material asset other than (i) the Property, and (ii) such incidental personal property as may be necessary for the operation of the Property;
- 13.2. fail to preserve its existence as an entity duly organized, validly existing and in good standing (if applicable) under the laws of the jurisdiction of its organization or formation, or without the prior written consent of the holder of the Security Instrument, amend, modify, terminate or fail to comply with the provisions of the Company's Operating Agreement;
- 13.3. own any subsidiary or make any investment in or acquire the obligations or securities of any other person or entity without the consent of the holder of the Security Instrument;
- 13.4. commingle its assets with the assets of any of its principal(s), affiliates, or of any other person or entity or transfer any assets to any such person or entity other than distributions on account of equity interests in the Company permitted by the Security Instrument and properly accounted for:

- 13.5. allow any person or entity to pay its debts and liabilities (except for a Guarantor or Indemnitor (as defined in the Security Instrument)) or fail to pay its debts and liabilities solely from its own assets;
- 13.6. fail to maintain its records, books of account and bank accounts separate and apart from those of the partners, members, principals and affiliates of the Company, the affiliates of a partner or member of the Company and any other person or entity or fail to prepare and maintain its own financial statements in accordance with generally accepted accounting principles and susceptible to audit, or if such financial statements are consolidated fail to cause such financial statements to contain footnotes disclosing that the Property is actually owned by the Company;
- 13.7. enter into any contract or agreement with any partner, member, principal or affiliate of the Company or any guarantor of all or a portion of the obligations secured by the Security Instrument or any partner, member, principal or affiliate thereof, except upon terms and conditions that are intrinsically fair and substantially similar to those that would be available on an arms-length basis with third parties other than any partner, member, principal or affiliate of the Company, as the case may be, any guarantor or any partner, member, principal or affiliate thereof;
- 13.8. fail to correct any known misunderstandings regarding the separate identity of the Company;
- 13.9. hold itself out to be responsible or pledge its assets or credit worthiness for the debts of another person or entity or allow any person or entity to hold itself out to be responsible or pledge its assets or credit worthiness for the debts of the Company (except for a Guarantor or Indemnitor (as defined in the Security Instrument));
- 13.10. make any loans or advances to any third party, including any partner, member, principal or affiliate of the Company, or any partner, member, principal or affiliate thereof;
- 13.11. fail to file its own tax returns or to use separate contracts, purchase orders, stationery, invoices and checks;
- 13.12. fail either to hold itself out to the public as a legal entity separate and distinct from any other entity or person or to conduct its business solely in its own name in order not (i) to mislead others as to the identity with which such other party is transacting business, or (ii) to suggest that the Company is responsible for the debts of any third party (including any partner, member, principal or affiliate of the Company or any partner, member, principal or affiliate thereof);
- 13.13. fail to allocate fairly and reasonably among the Company and any third party (including, without limitation, any guarantor) any overhead for common employees, shared office space or other overhead and administrative expenses;
- 13.14. allow any person or entity to pay the salaries of its own employees or fail to maintain a sufficient number of employees for its contemplated business operations;

- 13.15. fail to maintain adequate capital for the normal obligations reasonably foreseeable in a business of its size and character and in light of its contemplated business operations;
- 13.16. share any common logo with or hold itself out as or be considered as a department or division of (i) any partner, principal, member or affiliate of the Company, (ii) any affiliate of a partner, principal, member or affiliate of the Company, or (iii) any other person or entity or allow any person or entity to identify the Company as a department or division of that person or entity; or
- 13.17. conceal assets from any creditor, or enter into any transaction with the intent to hinder, delay or defraud creditors of the Company] or the creditors of any other person or entity.

14. EFFECT OF BANKRUPTCY, DEATH OR INCOMPETENCY OF A MEMBER

The bankruptcy, death, dissolution, liquidation, termination or adjudication of incompetency of a member shall not cause the termination or dissolution of the Company and the business of the Company shall continue. Upon any such occurrence, the trustee, receiver, executor, administrator, committee, guardian or conservator of such member shall have all the rights of such member for the purpose of settling or managing its estate or property, subject to satisfying conditions precedent to the admission of such assignee as a substitute member. The transfer by such trustee, receiver, executor, administrator, committee, guardian or conservator of any Company interest shall be subject to all of the restrictions hereunder to which such transfer would have been subject if such transfer had been made by such bankrupt, deceased, dissolved, liquidated, terminated or incompetent member.

15. SUBORDINATION OF INDEMNIFICATION PROVISIONS

Notwithstanding any provision hereof to the contrary, any indemnification claim against the Company arising under the Operating Agreement or the laws of the state of organization of the Company shall be fully subordinate to any obligations of the Company arising under the Security Instrument or any other Loan Document (as defined therein), and shall only constitute a claim against the Company to the extent of, and shall be paid by the Company in monthly installments only from, the excess of net operating income for any month over all amounts then due under the Security Instrument and the other Loan Documents.

16. GENERAL PROVISIONS

- 16.1. <u>Partnership</u>. It is the intent of the Members that the Company is to be treated as a partnership for tax purposes.
- 16.2. <u>Entire Agreement</u>; <u>Amendment</u>. This Agreement constitutes the whole and entire agreement of the parties with respect to the subject matter of this Agreement, and it shall not be modified or amended in any respect except by a written instrument executed by all the parties.

This Agreement replaces and supersedes all prior written and oral agreements by and among the Members or any of them.

- 16.3. <u>Counterpart Executions</u>. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.
- 16.4. Governing Law; Severability. This Agreement shall be construed and enforced in accordance with the laws of the State of California. If any provision of this Agreement is determined by any court of competent jurisdiction or arbitrator to be invalid, illegal, or unenforceable to any extent, that provision shall, if possible, be construed as though more narrowly drawn, if a narrower construction would avoid such invalidity, illegality, or unenforceability or, if that is not possible, such provision shall, to the extent of such invalidity, illegality, or unenforceability, be severed, and the remaining provisions of this Agreement shall remain in effect.
- 16.5. <u>Benefit</u>. This Agreement shall be binding on and inure to the benefit of the parties and their heirs, personal representatives, and permitted successors and assigns.
- 16.6. <u>Number and Gender</u>. Whenever used in this Agreement, the singular will include the plural, the plural shall include the singular, and the neuter gender shall include the male and female gender shall include the male and female as well as a trust, firm, company, or corporation, all as the context and meaning of this Agreement may require.
- 16.7. <u>Further Assurances</u>. The parties to this Agreement shall promptly execute and deliver any and all additional documents, instruments, notices, and other assurances, and shall do any and all other acts and things, reasonably necessary in connection with the performance of their respective obligations under this Agreement and to carry out the intent of the parties.
- 16.8. <u>Members' Other Business</u>. Except as provided in this Agreement, no provision of this Agreement shall be construed to limit in any manner the Members in the carrying on of their own respective businesses or activities.
- 16.9. Agent. Except as provided in this Agreement, no provision of this Agreement shall be construed to constitute a Member, in the Member's capacity as such, the agent of any other Member.
- 16.10. <u>Authority to Contract</u>. Each Member represents and warrants to the other Members that the Member has the capacity and authority to enter into this Agreement.
- 16.11. <u>Titles and Headings</u>. The article, section, and paragraph titles and headings contained in this Agreement are inserted as a matter of convenience and for ease of reference only and shall be disregarded for all other purposes, including the construction or enforcement of this Agreement or any of its provisions.

- 16.12. <u>Amendment</u>. This Agreement may be altered, amended, or repealed only by writing signed by all of the Members.
- 16.13. <u>Time of the Essence</u>. Time is of the essence of every provision of this Agreement that specifies a time for performance.
- 16.14. <u>No Third Party Beneficiary Intended</u>. This Agreement is made solely for the benefit of the parties to this Agreement and their respective permitted successors and assigns, and no other person or entity shall have or acquire any right by virtue of this Agreement.
- 16.15. <u>Limited Liability Company</u>. The Members intend the Company to be a limited liability company under the Act. No member shall take any action inconsistent with the express intent of the parties to this agreement.

17. EXECUTION IN COUNTER PARTS.

The members may sign separate copies of this agreement. The Managers will provide each Member with copies of the signature of the counter-parts of the documents following the signing by all the parties.

END OF AGREEMENT

SIGNATURE PROVISIONS FOLLOW

IN WITNESS WHEREOF, the parties have executed or caused to be executed this Agreement on the day and year first above written.

Members:

Har∀ey O. Rich

11/21/07

Tri Development Services, LLC

Harvey O. Rich, Managing Member

11/21/57

Manager:

Tri Development Services, LLC

Harvey O. Rich, Managing Member

EXHIBIT A

[attach copy of form LLC-1]

State of California Secretary of State



I, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That the attached transcript of _____ page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

NOV 1 3 2007,

DEBRA BOWEN Secretary of State





LLC-1 (REV 04/2007)

State of California **Secretary of State**

LIMITED LIABILITY COMPANY **ARTICLES OF ORGANIZATION**

File# 200731710147

ENDORSED - FILED in the office of the Secretary of State of the State of California

NOV 1 3 2007

APPROVED BY SECRETARY OF STATE

A \$70.00 filing fee must accompany this form.	
IMPORTANT - Read instructions before completing this for	Tn. This Space For Filing Use Only
ENTITY NAME (End the name with the words "Limited Liability Company," or the may be abbreviated to "Ltd." and "Co.," respectively.)	abbreviations "LLC" or "L.L.C." The words "Limited" and "Company"
1. NAME OF LIMITED LIABILITY COMPANY	
ALTON SOUTH CONSERVATION PRESERVE, LLC	
PURPOSE (The following statement is required by statute and should not be altered	ed.)
 THE PURPOSE OF THE LIMITED LIABILITY COMPANY IS TO ENGAGE IN A COMPANY MAY BE ORGANIZED UNDER THE BEVERLY-KILLEA LIMITED LIABILI 	
INITIAL AGENT FOR SERVICE OF PROCESS (If the agent is an individual completed. If the agent is a corporation, the agent must have on file with the Cali section 1505 and Item 3 must be completed (leave Item 4 blank).	, the agent must reside in California and both Items 3 and 4 must be fornia Secretary of State a certificate pursuant to Corporations Code
3. NAME OF INITIAL AGENT FOR SERVICE OF PROCESS	
HARVEY O. RICH	
4. IF AN INDIVIDUAL, ADDRESS OF INITIAL AGENT FOR SERVICE OF PROCESS IN	CALIFORNIA CITY STATE ZIP CODE
336 BON AIR CENTER #387	GREENBRAE CA 94904
MANAGEMENT (Check only one)	
5. THE LIMITED LIABILITY COMPANY WILL BE MANAGED BY:	
X ONE MANAGER	
MORE THAN ONE MANAGER	
ALL LIMITED LIABILITY COMPANY MEMBER(S)	
ADDITIONAL INFORMATION	ý.
6. ADDITIONAL INFORMATION SET FORTH ON THE ATTACHED PAGES, IF ANY, IS OF THIS CERTIFICATE.	S INCORPORATED HEREIN BY THIS REFERENCE AND MADE A PART
EXECUTION	
7. I DECLARE I AM THE PERSON WHO EXECUTED THIS INSTRUMENT, WHICH EX	ECUTION IS MY ACT AND DEED.
\mathcal{M}	
November 13, 2007	wo Javal
DATE SIGNATURÉ OF	FORGANIZER
Mario N. D	
TYPE OR PRIN	T NAME OF ORGANIZER

State of California

Secretary of State

CERTIFICATE OF GOOD STANDING CALIFORNIA LIMITED LIABILITY COMPANY

1, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That on the 13th day of November, 2007, ALTON SOUTH CONSERVATION PRESERVE, LLC, became recognized under the laws of the State of California by filing its Articles of Organization in this office; and

That according to the records of this office, the said limited liability company is authorized to exercise all its powers, rights and privileges and is in good legal standing in the State of California; and

That no information is available in this office on the financial condition of this limited liability company.

IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of November 13, 2007.



Jena Boven

DEBRA BOWENSecretary of State

EXHIBIT B Members' Contributions and Interests

Name and Address	Capital <u>Contribution</u>	Additional Capital <u>Contribution</u>	Interest
Tri Development Services, LLC 336 Bon Air Center #387 Greenbrae, CA 94904 Tax ID: 68-0477909			5%
Harvey O. Rich 336 Bon Air Center #387 Greenbrae, CA 94904 SSN: 499-42-6642			95%

RESOLUTION OF MEMBERS OF ALTON SOUTH CONSERVATION PRESERVE, LLC

The undersigned being all of the members of the Alton South Conservation Preserve, LLC, a California limited liability company ("the Company"), hereby enter into this Resolution to authorize, approve and ratify the following:

- 1. TRI Development Services, LLC, a California limited liability company, its managing member ("TRI Services") may execute any and all agreements between and/or among the U.S. Fish & Wildlife Service ("USFWS"), the California Department of Fish and Game ("CDFG"), and the Company, including, but not limited to, those agreements required by USFWS and CDFG to establish the Alton South Conservation Bank ("ASCB") and to transfer the ASCB to the State of California/CDFG.
- 2. TRI Services may negotiate and execute any and all commitments, indemnities, certificates, affidavits, applications, notices and any other instruments or agreements to effectuate the agreements between and/or among the USFWS, the CDFG, and the Company.
- 3. TRI Services may take any action which it determines to be appropriate to effectuate the transaction contemplated by the agreements between and/or among the USFWS, the CDFG, and the Company.
- 4. The Company approves and ratifies all actions heretofore taken by TRI Services on behalf of the Company including, but not limited to, any and all agreements entered into by TRI Services on behalf of the Company with either the USFWS and/or the CDFG.

ALTON SOUTH CONSERVATION PRESERVE, LLC

A California Limited Liability Company

By: TRI Development Services, LLC A California Limited Liability Company

Its: Managing Member

XI IN	\sim	
Harvey ().	Rich	
ts: Manac	ong Member	
Date:	ging Member	

Harvey O. Rich consents to Alton South Conservation Preserve, LLC entering into the above

By: Harvey O. Rich
Its: Member

Date: