

APPENDIX A

Reports and Legislation

The department's traditional revenue source of hunting and fishing license fees has decreased as a proportion of its total funding and funding needs for the past several decades. Various state and independent reports and legislation have identified various challenges including the need to address long-term, sustainable funding for the department in the face of increasing demands for environmental protection and conservation and diminishing license revenues.

In compliance with Fish and Game Code section 712.1, subsection (b)(2)(E), the department reviewed these prior reports and legislation, including the 2012 California Fish and Wildlife Strategic Vision process and the 2017 expenditure concept, in order to build upon these efforts for the SBB review. This appendix provides a chronological bibliography of references that address the increasing mandates and need for sustainable funding for the department.

1958. Joint Legislative Budget Committee. [Report on Survey, Department of Fish and Game.](#)

1990. Commission on California State Government Organization and Economy. [Report on California's Fish and Game Commission and Department of Fish and Game \(Little Hoover Commission\)](#) ("The Department cannot provide the required level of monitoring, enforcement, and timely expertise and research consistent with its mandate." (p. 4)).

1991. Legislative Analyst's Office. [A Review of the Department of Fish and Game Issues and Options for Improving its Performance](#) ("Whereas in the late 1950's hunting and fishing license buyers contributed nearly 100 percent of the revenues used to fund DFG, today these individuals contribute barely half....anticipated future revenues will be insufficient to keep pace with projected program demands." (pp. 1-2)).

1993. Department of Fish and Game. [A Vision for the Future: the Department of Fish and Game, Its Mission, Values, and Goals to Meet the Challenge of the Future](#) (identifying the need for a "task force to examine all spending priorities, funding alternatives, and needs as related to strategic plans for the Department." (pp. v-vi)).

1995. Department of Fish and Game. [Strategic Plan: Where Do We Want To Be?](#)

1997. Department of Fish and Game. [Strategic Focus Item Projects Progress Report.](#)

2006. Department of Fish and Game. [Strategic Plan Final Update and Addendum](#)

2006. [Senate Bill 1535](#) (2005-2006 Reg. Sess.) (codified in pertinent part at Fish and Game Code, § 710 et seq.).

2009. Treanor, Robert. [*The Treanor Report: A Look at the California Department of Fish and Game and Fish and Game Commission.*](#)

2011. Department of Fish and Game. [*Seven Strategic Initiatives: Updates on the DFG's Seven Strategic Initiatives.*](#)

2011. Legislative Analyst's Office. [*Department of Fish and Game Strategic Vision Request, Phase 1*](#) (determining that the department has one of the broadest mandates among state fish and wildlife agencies (see p. 3)).

2011. Legislative Analyst's Office. [*Letter to Assemblymember Jared Huffman*](#) (reviewing the structure and management practices of various state fish and wildlife agencies).

2011. [*Assembly Bill 2376*](#) (2011-2012 Reg. Sess.) (codified at Gov. Code, § 12805.3) (setting forth a strategic vision process to address, in part, “[i]mproving and enhancing capacity of the department and the commission to fulfill their public trust responsibilities to protect and manage the state's fish and wildlife for their ecological values and for the use and benefit of the people of the state.”).

2012. California Fish and Wildlife Vision Project. [*California Fish and Wildlife Strategic Vision: Recommendations for Enhancing the State's Fish and Wildlife Management Agencies*](#) (suggesting four overarching goals and associated objectives (see pp. 13-15)).

2012. California Fish and Wildlife Vision Project. [*California Fish and Wildlife Strategic Vision: Barriers to Implementation Report*](#) (recognizing the expansion of the department's mission from hunting and fishing management to include habitat protection and regulation and the overarching barrier of funding due to a disconnect between legislative priorities and the department's budget (pp. 8-10)).

2017. Department of Fish and Wildlife. [*Report on Progress on Strategic Vision Goals*](#) (The department has “addressed the vast majority of the strategic vision recommendations head-on.” (p. 2)).

2017. Department of Fish and Wildlife. [*Supporting Health Fish and Wildlife Populations in California and Getting People Outdoors: An Expenditure Concept to Invest in Our Natural Heritage for All Californians*](#) (“An efficient and responsive department is an essential ingredient in the state's commitment to the environment and the economy.” (p. 2)).

2018. California Law Revision Commission. [*Fish and Game Code: Funding Provisions \(Discussion Draft\)*](#) (conducting a four-part analysis of funding and expenditure provisions in the Fish and Game Code (see p.3)).

2018. [*Senate Bill 854*](#) (2017-2018 Reg. Sess.) (codified at Fish and Game Code, § 712.1) (directing the department to undertake service based budgeting to define service standards and identify budget and operational changes).